

**State of Europe 2022**  
The festival of politics and ideas  
**26 & 27 October**



# **Making sense of transitions in an age of crises**

A Renewed Social Contract for a new era

In partnership with



# Table of contents

About	1
Schedule overview	2
Organisers and supporters	3
Programme	13
Biographies of moderators	34
List of discussants	35
List of observers	43

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## About

The current slate of crises – energy, climate, health, economic and security – reveals once again our inability to display a preventative mindset. Leaders appear to be wired for the 'here and now' and the electoral cycle, rather than focusing on addressing upcoming risks and making decisions based on foresight offered by science, evidence, and data.

This age of permacrisis shows that unfettered globalisation based on a free market not underpinned by a set of liberal values, runs amok in such times. Yet again, with the war in Ukraine, we are witnessing the culmination of short-sighted decisions made over the past decade, despite repeated calls to diversify energy sources, accelerate renewables and take account of the geopolitical implication of dependence on Russian energy.

Russia's invasion of Ukraine has caused inflation to become stubbornly entrenched in countries around the globe. At the same time, lockdown policies and paralyzes of COVID-19 outbreaks have continued to exacerbate the problem. Prices rose last year on the back of supply chain clogs, shutdowns related to Covid-19 and rising energy costs — problems that were expected to fade in 2022. There is a limit to what political and financial leaders can do about rising inflation — especially given the varying causes. In many regions, like Europe, inflation is driven by significant spikes in food and energy prices.

Learning from these crises should also reinforce the engagement of non-state actors, such as tech gurus, entrepreneurs, and civil society actors. They are making a difference now and can do much more if included earlier in the game. **The objective of the State of Europe Festival of Politics and Ideas is to bring together all actors in our society to brainstorm for solutions and ways out of the current crises and design a way ahead for a renewed social contract for Europe.**

Citizen worries, hopes and expectations will also form part of this brainstorm through the engagement of European citizens opening the State of Europe high-level roundtable and joining all sessions. Outcomes of citizen panels and focus groups organised by our 6.5+ million users platform Debating Europe will be presented at the roundtable and feed into the brainstorm.

# Schedule overview

08.00–09.30	Welcome coffee and registration of participants		
08.30–09.20	Early bird masterclasses	Library	
		EUROPE 360°?	
09.30–09.45	Plenary – scene setting	Hall of mirrors	
		Personal stories of change, transition and livelihoods	
09.45–11.00	Plenary – opening session	Hall of mirrors	
		A shift in thinking: in changing times, who should be responsible for building a better society?	
11.00–11.30	Coffee break		
11.30–13.00	Parallel session I-II	Hall of mirrors	Library
		<i>BackUp Ukraine</i> & How to put the action in digital activism  Redefining the toolkit of modern warfare	Saving Democracy for Europe  Globalisation and strategic autonomy in a new geopolitical landscape
13.00–14.00	Lunch		
14.00–15.30	Parallel session III-IV	Hall of mirrors	Library
		Facing the challenge of climate change : how to fix Europe's railways  Digitalisation, an essential societal infrastructure. Making it work, making it resilient	Gender equality and women empowerment for resilient societies  Rewiring or revolutionising health systems
15.30–16.00	Coffee break		
16.30–17.30	Closing session	Library	
		Redefining an inclusive and sustainable model of economic growth	
17.30	End of the State of Europe – the Festival of Politics and Ideas		
17.45–19.00	By invitation only	Hall of mirrors—hybrid format	
		Joint Friends of Europe Board of Trustees and Africa-Europe Foundation High-Level Group meeting	

# Organisers and supporters

## Friends of Europe



friendssofeurope.org



/friends-of-europe



@friendssofeurope

Friends of Europe is an independent think tank with a difference. With 20 years' experience, we have a unique toolbox at our disposal to connect stakeholders, foster debate and trigger the change needed to create a more inclusive, sustainable and forward-looking world.

### CONNECT

We aim to be a catalyst for change and a new European social contract for the 21st century. We believe that real change comes from transforming mindsets, behaviours and actions through the confrontation of ideas and the breaking down of silos between politicians, businesses and civil society.

Believing that change is achieved through inclusive policies and actions, we reach out to and work with a wide network of policymakers, international organisations, civil society representatives, business leaders, academics, media and citizens across Europe and beyond.

We have no national or political party bias and ensure that all viewpoints are represented in our activities and publications.

### DEBATE

We foster open, insightful and provocative debates to stimulate fresh ideas and creative thinking.

Our portfolio of events and reports means that Friends of Europe contributes ideas and leads the debate on a wide range of EU-related issues, including:

Climate, Energy & Sustainability | Peace, Security & Defence | Africa | Health | Digital & Data Governance | Asia.

Our European Young Leaders (EYL40) programme connects Europe's most promising talents, and our Board of Trustees brings together the knowledge and experience of European leaders, including presidents, prime ministers, European commissioners and presidents of the European Parliament.

Our Balkan Journey, Asia programme and the Africa-Europe Foundation build bridges to foster global partnerships. With our High-Level of Personalities and Strategy Groups, we help craft a new narrative for a modernised and prospect-oriented Africa-Europe relationship.

#CriticalThinking is our online knowledge hub, which offers a unique insight into the views of thought leaders on European and global issues and challenges.

Our online citizen's platform, Debating Europe, encourages citizen-led debates with decision-makers. Since its launch in 2011, it has built up a 6.5 mn-strong community of citizens across Europe and over 270k social media followers, who have put their questions to over 3,000 high-profile policymakers and experts.

Our initiatives, including Making Space Matter and Connected Europe, ensure an in depth look at new and exciting policy challenges and opportunities for Europe.

### CHANGE

We offer Europe's citizens an opportunity to take an active, transformational role in shaping their environment. We use ground-breaking online brainstorming to bring different stakeholder groups together from all over the world and constantly innovate in how we convene and shape discussions. Through our debates, conferences, working groups, publications and recommendations, we provide bold and ambitious but practical solutions for a more inclusive, sustainable and forward-looking world.

# Fondazione Cariplo

## WEBSITE

[www.fondazione cariplo.it](http://www.fondazione cariplo.it)

## LINKEDIN

[/FondazioneCariplo](https://www.linkedin.com/company/fondazione-cariplo/)

## TWITTER

[@FondCariplo](https://twitter.com/FondCariplo)

**Fondazione Cariplo** is a grant making foundation based in Milan, Italy, that operates with the purpose of pursuing social good and promoting economic development. Since 1991 Fondazione Cariplo has awarded grants totalling € 3.6 billion and supported 35,600 projects in four main fields: Arts and Culture, Environment, Scientific Research, and in the Social realm.

The Foundation advances its mission by providing grants to projects solicited through calls for proposals, directly running in-house designed programmes, experimenting innovative funding approaches and tools and making impact investments consistent with its strategic priorities and the sectors it operates in.

The 2022 strategic framework sets out nine main goals towards which resources and efforts of the four philanthropic areas of the Foundation will be channelled: Demographic challenges, Climate change, Poverty, Work and Employability, Cultural participation, Scientific research, Community-based welfare, Social Housing, and Capacity building of the nonprofit sector.

Despite its regional roots and focus, Fondazione Cariplo has longstanding partnerships internationally and has been a member of Philea - Philanthropy Europe Association (formerly EFC) since 1998.

## The Coca-Cola Company

### WEBSITE

[www.coca-cola.eu](http://www.coca-cola.eu)

### TWITTER

@CocaCola\_EU

The Coca-Cola Company wants to refresh the world and make a difference. We build loved brands, done sustainably for a better shared future.

For 135 years, Coca-Cola has been making drinks that create joy and pleasure for billions of people around the world. With 700.000 employees globally, 200 brands and a presence in almost every country and territory around the world, we are building our future on beverages that people love drinking – with a strong focus on operating sustainably, and a long tradition of giving back to the communities we are a part of.

At Coca-Cola, we provide drinks for people to enjoy on any occasion: when sharing a meal with family, having a refreshment during a break at work, meeting friends at a restaurant or a bar, or simply when on the go. We focus on developing new, exciting drinks such as plant-based beverages, coffees and teas, while building on the much-loved brands that many people have grown up with.

We seek to positively impact people's lives, communities and the planet through water replenishment, sugar reduction, packaging collection and recycling, sustainable sourcing practices and carbon emissions reductions across our value chain. We have a strong presence across Europe since 1900 with bottling facilities from Antwerp to Zagreb, employing more than 50.000 people across our networked organisation.

Meeting the 2030 SDG targets depends to a large extent on the transformation of food systems. That is why The Coca-Cola Company and its leading bottling partners in Europe, Coca-Cola Europacific Partners and Coca-Cola Hellenic Bottling Company, support the EU Commission's Green Deal and Farm-to-Fork Strategy objective to accelerate the transition to sustainable food systems. Our ambition is to ensure that for our consumers the healthier and more sustainable choice becomes the easy choice. As a result we aim to achieve Net Zero greenhouse gas emissions in our entire European value chain by 2040.



# Edwards Lifesciences

WEBSITE  
www.edwards.com

TWITTER  
@EdwardsEurope

**Edwards Lifesciences Corporation** (NYSE: EW) traces its roots back to 1958, when company founder, Miles "Lowell" Edwards and Dr. Albert Starr, a young surgeon at the University of Oregon Medical School set out to develop the first artificial heart valve, an innovation that patients around the world needed. Just two years later, on 21 September 1960, the first Starr-Edwards valve implant was performed at the Medical School.

The procedure with 52-year-old farmer, Philip Amundson, went well and newspapers throughout the world reported the success of the "miraculous" heart surgery. This was the first step in Edwards' 60 years history of patient-centred **innovation** and **partnership**

Edwards and Starr had foreseen the strong need for heart valve replacement, since heart valve disease is a common condition of ageing - with about 12% of over-75s suffering from some form of the disease. It is a serious, life-threatening condition; 50% of people suffering from severe symptomatic aortic stenosis die within two years. Yet, what Starr and Edwards showed the world was that heart valve disease can be effectively treated, saving lives and returning patients to a better quality of life.

Edwards focuses on the disease, as it believes this offers three wider benefits for society – tackling life-threatening disease, enabling active and healthy ageing and transforming healthcare systems.

1. **Tackling life-threatening disease** – with the company's annual investment in R&D running at 17% of revenues, Edwards is at the forefront of medical innovation to address structural heart diseases that are both life-threatening and life-limiting.
2. **Enabling active and healthy ageing** – heart valve disease is strongly associated with ageing, while the European over-65s group will double to 30% of the population by 2060. Edwards is committed to pioneering therapies for structural heart disease which will allow patients to reintegrate rapidly back into an active life. This approach will benefit economic growth and prosperity in Europe for two clear reasons: it will limit the strain on health and social care systems and it will allow people to remain active in society longer.
3. **Transforming healthcare systems** – Edwards provides medical technologies which can transform both the treatment of structural heart disease and healthcare systems. This transformation leads to shorter procedure times, the scope to treat more patients and ongoing reductions in hospital lengths of stays and re-hospitalization rates.

# The European Investment Bank (EIB)

WEBSITE  
[www.eib.org](http://www.eib.org)

TWITTER  
[@EIB](https://twitter.com/EIB)

The **European Investment Bank** is the European Union's bank and the world's biggest multilateral lender. The only bank owned by and representing the interests of the EU Member States, the EIB works closely with EU institutions to implement EU policy. EIB finance and expertise backs sustainable investment projects in small and medium-sized enterprises, innovation, infrastructure, and climate and environment. Though 90% of EIB business is within the European Union, it is a major lender around the globe.

For over six decades the EIB has been financing Europe's economic growth with investments in almost all major companies and projects, from start-ups like Skype to massive schemes like the Øresund Bridge linking Sweden and Denmark. The EIB Group includes the European Investment Fund, a specialist financier of small and medium-sized enterprises in which the EIB is the majority shareholder. In recent years, the EIB has been at the heart of the EU financial response to crises, taking a central role in the European Fund for Strategic Investments, which promoted growth after the financial crisis of 2009, and developing the Pan-European Guarantee Fund to support businesses hit by the COVID-19 pandemic.

From its Luxembourg headquarters, the EIB responds to changes in Europe's economy, and in the businesses it finances with new products and directions. In 2021, the EIB Group provided €94.89 billion in financing.

## The European Space Agency (ESA)

### WEBSITE

[www.esa.int](http://www.esa.int)

The **European Space Agency (ESA)** is Europe's gateway to space. Its mission is to shape the development of Europe's space capability and ensure that investment in space continues to deliver benefits to the citizens of Europe and the world.

### TWITTER

@ESA

ESA is an international organisation with 22 Member States. By coordinating the financial and intellectual resources of its members, it can undertake programmes and activities far beyond the scope of any single European country.

What does ESA do? In short, ESA's job is to draw up the European space programme and carry it through. ESA's programmes are designed to find out more about Earth, its immediate space environment, our Solar System and the Universe, as well as to develop satellite-based technologies and services, and to promote European industries. ESA also works closely with space organisations outside Europe.

The full definition of our purpose comes from Article II, Purpose, Convention of establishment of a European Space Agency, which states:

ESA's purpose shall be to provide for, and to promote, for exclusively peaceful purposes, cooperation among European States in space research and technology and their space applications, with a view to their being used for scientific purposes and for operational space applications systems:

- by elaborating and implementing a long-term European space policy, by recommending space objectives to the Member States, and by concerting the policies of the Member States with respect to other national and international organisations and institutions;
- by elaborating and implementing activities and programmes in the space field;
- by coordinating the European space programme and national programmes, and by integrating the latter progressively and as completely as possible into the European space programme, in particular as regards the development of applications satellites;
- by elaborating and implementing the industrial policy appropriate to its programme and by recommending a coherent industrial policy to the Member States.

Who belongs to ESA? Austria, Belgium, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Luxembourg, the Netherlands, Norway, Poland, Portugal, Romania, Spain, Sweden, Switzerland and the United Kingdom. Slovenia, Latvia and Lithuania are Associate Members. Canada takes part in some projects under a cooperation agreement. Bulgaria, Croatia, Cyprus, Malta and Slovakia have cooperation agreements with ESA.

On average, every citizen of an ESA Member State pays, in taxes for expenditure on space, about the same as the price of a cinema ticket (in USA, investment in civilian space activities is almost four times as much).

# John S. Latsis Public Benefit Foundation

## WEBSITE

[www.latsis-foundation.org](http://www.latsis-foundation.org)

## LINKEDIN

[/Latsis-Foundation](https://www.linkedin.com/company/latsis-foundation)

## FACEBOOK

[JSLatsis.Foundation](https://www.facebook.com/JSLatsis.Foundation)

The **John S. Latsis Public Benefit Foundation** was established in 2005 with a mission of continuing the philanthropic legacy of the late Greek entrepreneur John S. Latsis and his dedication to societal development, with a particular focus on his homeland, Greece.

Since its establishment, the Foundation has sought to, on the one hand, address current pressing social challenges and, on the other hand, implement initiatives committed to creating a society of equal opportunities, meritocracy and progress.

Within this framework of operation, the Foundation both designs and manages its annual targeted programs and provides grants to non-profit organisations, across a wide range of fields including education & skills, innovation & sustainable development, social action & solidarity. An engaged funding approach guides the Foundation's activities, whereby all work is done in close collaboration with civil society partners and key players within the relevant issue areas, to maximize social impact.

An additional part of the Foundation's activities is the operation of the Neraida Floating Museum, the objective of which is, among other things, to promote the country's shipping, maritime and business history, through activities of an educational, informative and scientific nature. The John S. Latsis Public Benefit Foundation is a member of the European Foundation Centre.

# McKinsey Global Institute (MGI)

**WEBSITE**  
[www.mckinsey.com](http://www.mckinsey.com)

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**McKinsey Global Institute (MGI)** is the business and economics research arm of McKinsey & Company established in 1990 to develop a deeper understanding of the evolving global economy. Our mission is to provide leaders in the commercial, public, and social sectors with the facts and insights on which to base management and policy decisions.

MGI research focuses on big themes like growth, productivity, labor markets, the future of work, sustainability, and technology and innovation. MGI regularly publishes research with a specific European or EU focus, such as *Securing Europe's competitiveness: Addressing its technology gap*; *How keeping health a priority is a prescription for European prosperity*; *The future of work in Europe*; *Innovation in Europe*, and *Tackling Europe's gap in digital and AI*. We will continue work on the topics that matter most to Europe. All Europe related insights from MGI and McKinsey can be found on the new *Lifting Europe's ambition* publishing platform.

MGI is led by six McKinsey & Company senior partners including chairman Sven Smit, based in Amsterdam and director Marco Piccitto in Milan. Project teams, led by MGI partners and senior fellows, draw on McKinsey's global network of partners and experts. In addition MGI regularly solicits input from a group of McKinsey senior partners who make up the MGI Council. Leading economists, including Nobel laureates, act as external advisers to MGI projects.

MGI research is independent and reflects our own views. Research is not commissioned or paid for by any business, government, or other institution. For further information about MGI and to download the reports free of charge, please visit [www.mckinsey.com/mgi](http://www.mckinsey.com/mgi).

The McKinsey Global Institute is proud to be Friends of Europe's knowledge partner of the State of Europe.

About McKinsey & Company:

McKinsey is a global management consulting firm committed to helping organizations accelerate sustainable and inclusive growth. We work with clients across the private, public, and social sectors to solve complex problems and create positive change for all their stakeholders. We combine bold strategies and transformative technologies to help organizations innovate more sustainably, achieve lasting gains in performance, and build workforces that will thrive for this generation and the next.

# Vodafone

WEBSITE  
[www.vodafone.com](http://www.vodafone.com)

Unique in its scale as the largest pan-European and African technology communications company, **Vodafone** transforms the way we live and work through its innovation, technology, connectivity, platforms, products and services.

TWITTER  
[@VodafoneGroup](https://twitter.com/VodafoneGroup)

Vodafone operates mobile and fixed networks in 21 countries, and partners with mobile networks in 47 more. As of 30 June 2022, we had over 300m mobile customers, more than 28m fixed broadband customers and 22m TV customers. Vodafone is a world leader in the Internet of Things (IoT), connecting around 160m and platforms.

We have revolutionised fintech in Africa through M-Pesa, which celebrates its 15<sup>th</sup> anniversary in 2022. It is the region's largest fintech platform, providing access to financial services for more than 50m people in a secure, affordable and convenient way.

Our purpose is to connect for a better future by using technology to improve lives, digitalise critical sectors and enable inclusive and sustainable digital societies.

We are committed to reducing our environmental impact to reach net zero emissions across our full value chain by 2040, while helping our customers reduce their own carbon emissions by 350m tonnes by 2030. We are driving action to reduce device waste and achieve our target to reuse, resell or recycle 100% of our network waste.

We believe in the power of connectivity and digital services to improve society and economies, partnering with governments to digitise healthcare, education and agriculture and creating cleaner, safer cities. Our products and services support the digitalisation of businesses, particularly small and medium enterprises (SMEs).

Our inclusion for all strategy seeks to ensure no-one is left behind through access to connectivity, digital skills and creating relevant products and services such as access to education, healthcare and finance. We are also committed to developing a diverse and inclusive workforce that reflects the customers and societies we serve.

# Programme

Wednesday, 26 October

18.30 onward

## President's Gala Dinner

On the eve of State of Europe, Count Etienne Davignon, President of the Board of Trustees of Friends of Europe, welcomes several hundred high-level guests to the President's Gala Dinner. Co-hosted with the Presidency of the EU, it is an informal, yet intellectually stimulating and entertaining, opportunity for guests to connect ahead of the next day's event.

This year, the theme of our President's Gala Dinner is '*Womanity*' in a Renewed Social Contract. '*Womanity*' is our cue to redefine what it means to be a woman, a human, and a citizen of Europe and the world.

Friends of Europe is delighted to welcome on this occasion **Ece Temelkuran**, Award-winning Turkish novelist and political commentator ('How to Lose a Country: The 7 Steps from Democracy to Dictatorship', 'Together: 10 Choices for a Better Now') and **Chimamanda Ngozi Adichie**, Award-winning Nigerian novelist, poet and writer ('Americanah' and 'We Should all be Feminists').

Thursday, 27 October

08.00-17.30 — High-level roundtable

## State of Europe – the festival of politics and ideas #StateofEU

This high-level event, now in its 19th edition, annually gathers 200+ influential figures from more than 40 countries to brainstorm on the future of Europe.

As a forum for developing the exchange of ideas into recipes for action, it is second to none. We involve sitting and former (prime) ministers, CEOs, NGO leaders, European Commissioners, members of parliaments, influencers, top journalists, European Young Leaders and citizens in an interactive, inclusive and fast-paced brainstorm – a new way of working to generate new ideas for a

17.45-19.00— By invitation only

## Joint Friends of Europe Board of Trustees and Africa-Europe Foundation High-Level Group meeting

# Programme

08.00-09.30

Welcome coffee and registration of participants

08.30-09.20

Early-bird briefings

Library

## Europe 360°?

This set of parallel early-bird briefings, held by experts in their respective fields, will feature short and inspiring conversations to discuss Europe's position in the world and the relationship with its neighbours, namely Africa, the United States, China, the Arctic, and the Black Sea.

Introduced by **Jamie Shea**, Senior Fellow for Peace, Security and Defense at Friends of Europe

### TABLE 1 – EUROPE AND AFRICA: TURNING THE RHETORIC OF AN 'EQUAL PARTNERSHIP' INTO PRACTICE

The Africa-Europe relationship has historically suffered from a lack of trust, credibility, and visibility. 2022 is a crucial year for both continents and their shared path towards a prosperous future. After two years of COVID-related delays, the European Union - African Union Summit finally took place in February 2022, with European and African heads of state coming together with the objective of a fundamental reset for a 'true partnership of equals'. With the geopolitical landscape in flux, Europe must remember that it is not alone on the world stage. For the relationship to advance on common ground, it will need to move quickly from talk to action. Africa's future requires bold and ambitious cooperation with its partners – but African governments are clear that this should be inclusive and not mutually exclusive. Africa has the potential to be Europe's biggest ally and partner at times of crisis, whilst generating economic stability, sustainable energy, growth, and reciprocity – only if we change the tone, language and bargaining chips.

With **Elsa Zekeng**, Founder of SökerData, Co-Founder of Northwest Biotech Initiative, Forbes 'Sciencepreneur', and Member of the Africa-Europe Foundation Youth Delegation

### TABLE 2 – EUROPE AND THE UNITED STATES: CLOSER THAN EVER?

The recent Russian invasion of Ukraine and ongoing conflict once again placed transatlantic relations in the spotlight. The West's strong and united reaction to the war was unexpected to those who doubted Western unity. Large and complex institutions, such as the EU and NATO, both of which are broadly perceived as incohesive and insufficiently adapted to the current state of the world, have proven that the West remains united and determined. The EU and the US share a global responsibility to promote their common values of freedom, democracy and the rule of law. They are each other's primary strategic partners, and their economic partnership is the most important driver of global economic growth.

With **Anthony Gardner**, former Ambassador of the United States to the European Union

### TABLE 3 – EUROPE AND CHINA: PARTNERS, COMPETITORS, RIVALS

The EU continues to pursue its multi-track diplomacy vis-à-vis China as a "negotiating partner, economic competitor and systemic rival". Despite gradual re-engagement, one can expect relations to remain turbulent for some time to come. Europe has long been calling for a more united front towards China, but with differing foreign policy directions among member states, in addition to considerable economic stakes, the EU continues to struggle to develop a united narrative and voice on China. The latest Lithuania-China dispute and sanctions related to the mass internment of Uyghurs further complicate the relationship.

With **Yuan Yang**, First Europe-China correspondent, Financial Times, Co-founder of Rethinking Economics International



**TABLE 4 – EUROPE AND THE ARCTIC: PRESERVING AN OPEN AND COOPERATIVE AREA OF RELATIVELY LOW TENSION**

The Arctic is a key region for Europe, particularly considering that five members of the Arctic Council are European countries. Climate change and environmental challenges are most felt in the region, and Europe must continue to balance scientific and environmental research and innovation with its economic interests in natural resources. The opening of a shipping channel from East Asia to Europe along Russia's north coast, navigable for several months a year, has significantly spurred Chinese interests to develop a Polar Silk Road. We are observing a resurgence of great power competition worldwide, against a backdrop of accelerating global warming, which is melting the polar ice cap at a record pace. This threatens disaster for the environment and the indigenous people of the Arctic, but also whets the appetite for new shipping routes and access to undeveloped oil, gas and mineral resources.

With **Clara Ganslandt**, Special Envoy for Arctic Matters, European External Action Service (EEAS)

**TABLE 5 – EUROPE AND ITS EASTERN NEIGHBOURHOOD: GEOPOLITICAL BACKWATER AT THE FOREFRONT OF EUROPEAN SECURITY**

The Black Sea and the Caucasus are back at the forefront of the European security picture. Before Russia's invasion of Ukraine, stabilising the region durably and unlocking its economic potential was largely dependent on finding ways to sidestep and diffuse the central standoff over Georgia and Ukraine's NATO ambitions. Since the outbreak of the war, however, the extreme securitisation of the region brought forth existential questions on energy security, the management of (not so) frozen conflicts in the Caucasus, European integration, and NATO expansion.

With **Paul Taylor**, Senior Fellow for Peace, Security and Defence at Friends of Europe, author of 'After the Ice', 'Crossing the Wilderness', and 'Murky Waters'



**Elsa Zekeng @ElsaZekeng**

Founder of SökerData, 'Science-Entrepreneur' and Youth Delegate for the Africa-Europe Foundation

Elsa Zekeng is a scientist, entrepreneur and policy advocate, who specialises in infectious disease and global health. Currently, she is a Life Science Strategy Consultant at Guidehouse and the Founder of SökerData with a vision to de-risk drug discovery pipelines, while increasing diversity in clinical trials. She was recently named the *Forbes Africa* 'Science-Entrepreneur'. Zekeng is a European Development Days Young Leader and a Youth Delegate for the Africa-Europe Foundation. She frequently engages on topics around equity in health, migration, increasing access to opportunities for economic growth and building equal partnerships between Africa and Europe.



**Anthony Gardner @TonyLGardner**

Managing Partner and Co-Head of Europe at Brookfield Asset Management, former US Ambassador to the European Union

Anthony Gardner is responsible for investment origination, analysis and execution in Europe at the private equity group, Brookfield. A non-resident Fellow at the German Marshall Fund, he also sits on the Iberdrola Executive Committee and the American Ditchley Foundation Board of Directors, as well as the Centre for European Reform and European Policy Centre advisory boards. Gardner is the former US ambassador to the European Union, in which role he negotiated the Transatlantic Trade and Investment Partnership agreement and the Privacy Shield legal framework that enables personal data flows from Europe to the US. He was also instrumental in changing US legislation to give European citizens greater privacy protection rights.



**Yuan Yang @YuanfenYang**

First Europe-China Correspondent at the Financial Times, Co-founder Rethinking Economics International

Yuan Yang recently returned to London after a stint in Beijing, where she was the deputy bureau chief of the Financial Times. She is the former vice-president of the Foreign Correspondents' Club of China, which seeks to defend press freedoms in China. Before becoming a journalist, Yuan co-founded Rethinking Economics, a charity headquartered in Manchester, United Kingdom that campaigns to make economics education more relevant to the real world. Yuan has a book forthcoming with Bloomsbury and Penguin Viking on the generation of Chinese women born during the 'capitalist revolution' of the 1980s.



**Clara Ganslandt @ClaraGanslandt**

European Union Special Envoy for Arctic Matters at the European External Action Service (EEAS)

Clara Ganslandt is the Special Envoy for Arctic Matters and heads the division in charge of Western Europe, Arctic and regional issues at the EEAS. She has worked in many foreign policy domains throughout her career, including non-proliferation and disarmament; legal, institutional and financial aspects of the Common Foreign and Security Policy (CFSP); and policy coordination. A lawyer by trade, Ganslandt has held various positions at the European Institutions and the Swedish Ministry for Foreign Affairs.



**Paul Taylor @FriendsofEurope**

Senior Fellow for Peace, Security and Defence at Friends of Europe

Paul Taylor is a Senior Fellow at Friends of Europe and the author of the think tank's European Defence Studies, which most recently covered European security in space. He also writes the 'Europe at Large' column for Politico. Taylor previously spent four decades as a correspondent for Reuters, where his assignments included covering the Iranian revolution, the Cold War Euromissile crisis, the 1991 Gulf War, German reunification, the Maastricht summit, France in the 1990s, EU enlargement, the Eurozone crisis and the fall of the Muslim Brotherhood government in Egypt.

09.30-09.45

Plenary  
scene setting

## Hall of mirrors

### Personal stories of change, transition and livelihoods

As yet another crisis unfolds and EU member states become home to millions of Ukrainians fleeing the war, humanitarian issues are again becoming a priority for the continent.

Adapting to the new realities brought on by the war and other crises over the last years will require supporting and managing transitions not only for Ukrainians but also for communities across the whole of Europe.

Reality bites. The objective of this session is to home in on the real-world experiences of people and communities impacted by crises who are now having to rebuild their livelihoods. Such experiences must form the basis of how we rethink current policies and the purpose of a new social contract in Europe.

WITH:

**Francesca Vincentie**, Artist with a personal story of resilience overcoming the COVID-19 pandemic, European citizen

**Bassel Taylouni**, Entrepreneur with a personal story of resilience fleeing the war in Syria, European citizen

**Anya Verkamp**, Campaign Coordinator with a personal story of resilience overcoming climate change-induced trauma, European citizen

Moderated by **Dharmendra Kanani**, Chief Operating Officer and Chief Spokesperson at Friends of Europe



#### Francesca Vincentie

Artist with a personal story of resilience overcoming the COVID-19 pandemic, European citizen

Francesca Vincentie is an artist with a clear mission to overlap differences between people and create a sense of belonging through art. She does this with the help of her home region Västerbotten's strong storytelling culture by approaching universal themes through personal stories with an original expression. Vincentie is currently based in the Netherlands but sees herself as a nomad European citizen with mixed heritage and carries out her artistic practices in different countries.



#### Bassel Taylouni

Entrepreneur with a personal story of resilience fleeing the war in Syria, European citizen

Away from his family and birthplace in Syria, Bassel Taylouni sought a brighter future in a country where he can pursue his dreams. Belgium provided him with the opportunity to start a new life from scratch as an entrepreneur. Since Bassel set foot in Belgium six years ago, he has been able to overcome numerous challenges throughout this journey. These experiences have led him to achieve many milestones, including the establishment of Bas Ice Cream in Ghent, an atelier that focuses on serving high-end ice cream and handcrafted sweets.



#### Anya Verkamp @AVerCampo

Campaign Coordinator with a personal story of resilience overcoming climate change-induced trauma, European citizen

Anya Verkamp is originally American-Peruvian with an Irish passport from her grandmother. Anya coordinates the Justice is Everybody's Business campaign. Anya is a civil disobedient, action trainer and organiser with several collectives, including Stop Alibaba, XR Belgium and Code Rouge.

## A shift in thinking: in changing times, who should be responsible for building a better society?

The 'fuel or food' crisis, together with the climate emergency and the highest public debt in history, call into question how we make ends meet. Combined, the crises we have recently encountered have made us fundamentally rethink our models of government, markets and the role of the private sector. Building upon the experiences shared in the scene-setter, this opening session will dive into the role of the state, the health of European democracies, and whether our governments are up to the challenges of the 21st century, with the rising costs of food and living and the climate emergency at the forefront. While the state has long been considered the entity most responsible for individuals' well-being, changing times call for a re-ordering of society.

This session will suggest that a new system cannot be built upon the same foundation as the old one, and that current democratic governance systems are failing to address some of the most pressing and difficult societal challenges of our time. Climate change, widening social inequality, erosion of the rule of law, and the rise of extreme politics across Europe are both causes and consequences of traditional politics' inability to cope in the face of accelerating global change. It's time to bring on a fundamentally new way of thinking and ask new questions, namely whether the responsibilities and roles of the state should be divided and distributed differently throughout society.

- How 'big' should national governments be and what role can taxation play in the current geopolitical environment?
- How is the role of the private sector changing and what new responsibilities can we expect it to bear?
- How can the EU adapt itself to a future that will be even more unpredictable and crisis-driven? Will all member states play ball in defining a new social contract for Europe? Will the roles of the EU and the member states change to meet new responsibilities?

### WITH:

**Mariya Gabriel**, European Commissioner for Innovation, Research, Culture, Education and Youth, European Young Leader (EYL40)

**Sven Smit**, Chair of the McKinsey Global Institute, Senior Partner, McKinsey & Company

**Veronica Tsepkalo**, Belarus opposition leader, Founder and Chair of the Belarus Women's Foundation

Moderated by **Dharmendra Kanani**, Chief Operating Officer and Chief Spokesperson at Friends of Europe



**Mariya Gabriel @GabrielMariya**

European Commissioner for Innovation, Research, Culture, Education and Youth, European Young Leader (EYL40)

Having previously served as the commissioner for digital economy and society, Gabriel currently serves as the European Commissioner for Innovation, Research, Culture, Education and Youth. Gabriel is a former member of the European Parliament, where she was also involved in a wide range of parliamentary committees. The recipient of several international awards, she is passionate about initiatives related to young people and has established six European information centres in Bulgaria. As Commissioner, Gabriel ensures integration between research and economic priorities, investment flows for disruptive research and breakthrough innovations. She also leads the Commission's work on education, and supports culture through the new European agenda for culture and the creative Europe programme.



**Sven Smit @McKinsey\_MGI**

Chair at McKinsey Global Institute (MGI) and Senior Partner at McKinsey & Company

Sven Smit is a Senior Partner at McKinsey & Company and chairs the McKinsey's business and economics research arm (MGI). He sits on the McKinsey's Shareholders Council, as well as McKinsey's executive committee, overseeing insights and ecosystems. Smit works with leading companies across all industries to develop strategies for growth. A leader in analysing the success factors required for business growth, examining the way megatrends influence it and defining the lessons of diversified growth, he builds on these ideas as a co-author of "Strategy Beyond the Hockey Stick" and "The Granularity of Growth".



**Veronica Tsepkalo @VTsepkalo**

Belarus opposition leader, Founder and Chair of the Belarus Women's Foundation

Veronica Tsepkalo is a political activist, who has received international recognition for defending democracy, freedom and human rights during Belarusian 2020 presidential election. She participated in various election campaigns, supporting HQ management and rally organisation. She founded the BWF to fight against the repression of women by the Lukashenka regime. Notably, BWF has filed a claim with the International Criminal Court in The Hague against Alexander Lukashenko, after collecting evidence of women being tortured, beaten, raped and humiliated. Tsepkalo has received the Charlemagne Prize, the Csoklich Democracy Prize, Sakharov Prize and John S. McCain Freedom Award, among others.

11.00-11.30

Coffee break

11.30-13.00

Session I

## Hall of mirrors

### Idea sharing: Backup Ukraine & how to put the action back in digital activism

WITH:



Tao Legene Thomsen @taothomsen

Grands Prix Winning Creative Director at VICE Media

A self-described futurist until "the present caught up with [him]", Tao Legene Thomsen now creates what he couldn't predict as a Creative Director of Innovation at Virtue Worldwide, the creative agency powered by VICE Media. His work has been internationally recognised and notably awarded 15 Cannes Lions awards, including three Grand Prix, one of which was awarded to the "Backup Ukraine" initiative that invites civilians to digitally preserve their cultural and architectural heritage 3D scanning. Thomsen's past lives include cooking at an anarko-collectivist vegan restaurant, fronting an 11-man dancehall group and a short stint as a desert monk.

11.45-13.00

### Redefining the toolkit of modern warfare

The war in Ukraine has placed the onus on the strength of society in the face of insecurity and gave rise to new whole-of-economy, whole-of-society approaches to warfare. It is redefining the roles of governments, citizens, multilateralism, and non-state actors, such as the private sector and civil society. We have witnessed a range of responses to the war in Ukraine, from economic sanctions and the withdrawal of business activities from Russia to private sector actors providing internet and digital support to Ukrainians on the frontline, and entrepreneurial alliances between hackers and cybersecurity experts to tackle disinformation and protect citizens. The speed of economic sanctions to prevent all-out war was perhaps a defining moment for a more effective form of multilateralism, however, future analysis may struggle to separate the impact of these deterrents from the actions of non-state actors.

- What is the reality of modern warfare, and do responses from non-traditional actors point to the need to redefine the art of warfare?
- In which areas of the conflict spectrum (communication, propaganda, technology, etc.) can the private sector and civil society groups have the greatest impact?
- Where do governments encourage or discourage private sector and civil society initiatives, as they have done regarding foreign fighters, illicit financial flows or arms smuggling to conflict zones in the past? What in this regard makes one war different from another or one side more deserving of assistance?

WITH:

**James Appathurai**, Deputy Assistant Secretary General for Emerging Security Challenges, North Atlantic Treaty Organization (NATO)

**Mark Gitenstein**, Ambassador to the Mission of the United States to the European Union

**Inna Shevchenko**, Ukrainian activist, author and journalist, Charlie Hebdo, FEMEN International

**Yulia Svyrydenko**, Ukrainian First Deputy Prime Minister and Minister of the Economy (Online)

Citizen's reaction by **Luca Mapelli**

Moderated by **Jamie Shea**, Senior Fellow for Peace, Security and Defence at Friends of Europe



### **James Appathurai @JamesAppathurai**

Deputy Assistant Secretary General for Emerging Security Challenges, North Atlantic Treaty Organization (NATO)

James Appathurai currently works on policy development and implementation in the fields of emerging and disruptive technologies, cyber security, counter-terrorism, the security implications of climate change and hybrid defence. At NATO, Appathurai previously served as deputy assistant secretary general for political affairs and security policy, as well as the special representative to Central Asia and the Caucasus. He was NATO's spokesperson, prior to which he served as deputy head and senior planning officer in the Policy Planning and Speechwriting Section of NATO's Political Affairs Division. He has also served in the Canadian Defence Department.



### **Mark Gitenstein @USAmbEU**

Ambassador to the Mission of the United States to the European Union

Mark Gitenstein is a lawyer, who was a partner and counsel at Mayer Brown prior to his current assignment. His work has taken him to central and eastern Europe, as the former US ambassador to Romania and counsel to NGOs and commercial clients, in which roles he focused on strengthening democracy by ensuring equity market transparency, anti-corruption and the rule of law. Gitenstein began his career in the US Senate on the judiciary and intelligence committees. Notably, he has been awarded the Star of Romania, the nation's highest civilian honour, by the president of Romania and the American Bar Association's Silver Gavel Award.



### **Inna Shevchenko @femeninna**

Ukrainian activist, author and journalist, Charlie Hebdo, FEMEN International

Inna Shevchenko is an award-winning Ukrainian-French activist and journalist, who currently writes for the satirical newspaper Charlie Hebdo and international media. She founded the FEMEN women's movement to challenge political and religious institutions with spectacular and provocative protest actions. Kidnapped and tortured by the Belarusian KGB after organising a protest against the Lukashenko regime, Shevchenko was eventually forced to flee her native Ukraine for fear of persecution. She has published several books, including "Anatomie de l'oppression" ("Anatomy of oppression") and "Héroïques" ("Heroics"), and also serves as a Member of the G7 Gender Equality Advisory Council under the French presidency.



### **Yulia Svrydenko @Svrydenko\_Y**

Ukrainian First Deputy Prime Minister and Minister of the Economy

Yulia Svrydenko previously served as the deputy head of the Ukrainian president's office, in which role she headed the Council for the Promotion of Small Business Development and served as a member of the Supervisory Board of the State Enterprise 'Boryspil International Airport'. Her career in the public sector began at the Chernihiv Oblast State Administration, where she served as head of economic development and first deputy head of administration. Since the full-fledged Russian invasion of Ukraine, Yulia plays a vital role strengthening international and interinstitutional relations towards rebuilding Ukraine's economy.

### **Luca Mapelli**

Representative of the Debating Europe citizen panel on Modern Warfare, European Citizen



Luca Mapelli is a 30-year-old European citizen from Milan, Italy. After having achieved a high school diploma in foreign languages, he graduated from the University of Milan with degrees in European economics, as well as economic and political science. During his studies, he had the opportunity to spend four months in Brussels as an intern at the European Social Observatory (OSE). Since his graduation, he has been working as an analyst and researcher in the private sector.

13.00-14.00

Lunch Break



11.30-13.00

Session II

## Library

### Idea sharing: Saving Democracy for Europe

WITH:

Ece Temelkuran @ETemelkuran



Award-winning Turkish novelist and political commentator, author of 'How to Lose a Country: The 7 Steps from Democracy to Dictatorship' and 'Together: 10 Choices for a Better Now'

Ece Temelkuran is the author of the internationally acclaimed book "How to Lose a Country", which outlines seven steps the democracies make to backslide into dictatorships. Her latest book, "Together", offers an inspiring manifesto for change and a new vocabulary for political action in the 21st century. "Together" was recently shortlisted for the Terzani Award and has transformed into a digital communication project, [lettersfromnow.com](https://lettersfromnow.com). Her works have been awarded the Edinburgh International Book Festival First Book Award and the Ambassador of New Europe Award. She currently holds a fellowship at The New Institute in Hamburg and was a visiting fellow at Saint Anthony's College Oxford.

11.45-13.00

### Globalisation and strategic autonomy in a new geopolitical landscape

During the COVID-19 crisis, the impact of 'rampant' globalisation was called into question and opened up new conversations about supply chains. Suddenly, the world woke up to the effects of inherent interdependency of commodities, technology, and vaccine production. Given the dramatic changes in the geopolitical context over the last couple of months, the aim of achieving the EU's strategic autonomy, whilst preserving an open economy, is even more crucial. Rethinking globalisation, European strategic autonomy and sovereignty of supply chains are more than buzzwords, as they have now become policy priorities and urgent to-dos. While it is far from the policy ambitions of any government to truly dismantle globalisation, important questions pertaining to building strong and competitive sectors while avoiding risks arising from excessive reliance on third-country institutions and infrastructures imperatively need answers. Given the dramatic energy situation arising in Europe and decades of postponement, Europe is bracing itself for an energy crisis in the coming winter.

- Now that the war in Ukraine is giving Europe a real-life example of the dangers of interconnected grids and markets, what are the real impacts of globalisation on European citizens and what mitigation measures can be further developed?
- How should issues of fairness be addressed when regions and localities – whether industrial communities in eastern Europe or rural communities in southern Europe – feel the effects differently?
- How can the EU's vision of strategic autonomy to counter supply chain disruption and strengthen resilience be squared with the bloc's ambition to be a strong multilateral actor on the world stage?

WITH:

**Angela Paolini Ellard**, Deputy Director-General, World Trade Organization (WTO)

**Bruno Maçães**, Author of 'Geopolitics for the End Time' and the bestseller 'Manifesto of Virtualism', columnist for the New Statesman, former Portuguese Secretary of State for European Affairs

**Terhi Lehtonen**, Finnish State Secretary for the Environment

**Marek Havrda**, Czech Deputy Minister for European Affairs

Citizen's reaction by **Mariana Pinto Veiga**

Moderated by **Tamsin Rose**, Senior Fellow at Friends of Europe





### Angela Paolini Ellard @wto

Deputy Director-General of the World Trade Organization (WTO)

Angela Paolini Ellard is an expert on trade and international economic policy, resolving trade and investment barriers, negotiating trade agreements and supporting multilateral solutions as part of an effective trade and development policy. Prior to her appointment to the WTO, she led a distinguished career in the United States Congress as majority and minority chief trade counsel. Ellard has negotiated and delivered significant bipartisan trade policy outcomes and legislation with Members of the US Congress and senior Biden, Trump, Obama, Bush and Clinton administration officials. She has also practiced law in the private sector, specialising in trade litigation and strategy, trade policy and legislative issues.



### Marek Havrda @MarekHavrda

Czech Deputy Minister for European Affairs

Marek Havrda, Ph.D. is Deputy Minister for European Affairs of the Czech Government. He contributes to coordination of the Czech Republic's positions on EU policies and supports the Czech Presidency of the Council of the European Union in 2022. Previously, Havrda was Director of AI Policy & Social Impacts at GoodAI, a private AI R&D company. Havrda held leadership positions at non-profit and private sectors on topics including AI, the environment, and education. He is a member of ONE AI (OECD Network of Experts on AI) and actively contributes to international AI ethics and governance initiatives. Additionally, Havrda is a member of the Regulatory Impact Assessment Board of the Czech Government and in the past served as an advisor to the Czech Ministry of Finance and Ministry of Education.



### Terhi Lehtonen @lehtote

Finnish State Secretary for the Environment

Terhi Lehtonen joined the Ministry of the Environment from European Commission Directorate-General for Climate Action (DG CLIMA). She previously advised the Greens/EFA group in the European Parliament on environmental and climate policy, specifically supporting the group in the Committee on the Environment, Public Health and Food Safety (ENVI). Finland is a world-leading country in designing clean solutions supporting energy efficiency and the phasing out of fossil fuels. Finland has also passed the world's most ambitious climate target into law. It aims to be the first Global North country to reach net zero, in 2035, and net negative—absorbing more CO<sub>2</sub> than it emits—by 2040.



### Bruno Maçães @MacaesBruno

Author of 'Geopolitics for the End Time' and the bestseller 'Manifesto of Virtualism', columnist for the New Statesman, former Portuguese Secretary of State for European Affairs

Bruno Maçães is the former Portuguese minister of European affairs, having represented his country in Brussels during the eurozone crisis, the first Ukraine war and Brexit. An author and columnist, he has published four books on geopolitics, China, Russia and technology, including his most recent title "Geopolitics for the End Time". Maçães is a Fellow at the Wilfried Martens Centre and a Member of the European Council on Foreign Relations. He has also held fellowships at Renmin University and the Hudson Institute.



### Mariana Pinto Veiga

Representative of the Debating Europe citizen panel on Globalisation, European Citizen

Mariana Pinto Veiga is a former corporate attorney and currently works as a marketing professional at a Slovenian company. Pinto Veiga has volunteered as a mentor for public and non-profit organisations that promote the development of start-ups and small businesses. As a side project, she creates content about cheese, encouraging people to understand where their food comes from and consider avoiding processed products.

13.00-14.00

Lunch Break

14.00 – 15.30

Session III

## Hall of Mirrors

### Facing the challenge of climate change: how to fix Europe's railways?

WITH:

**Jon Worth**, Political Blogger and Campaigner, #CrossBorderRail Project, European Young Leader (EYL40)

14.15- 15.30

### Digitalisation, an essential societal infrastructure. Making it work, making it resilient

In her State of the Union this year, President von der Leyen reiterated Europe's ambition to finance the transition to a digital and net-zero economy. Increasingly, digitalisation is a fundamental part of societal infrastructure, from connectivity that supports consumer mobile services, through to healthcare, education, agriculture, transportation, industrial capabilities and more. Getting societal infrastructure to work and be resilient means that we need to have a long hard look at the relationship between the public and private sectors and their respective roles to ensure there is no public harm. How do we get this right and what does it need?

Also, there is a nexus between development in space and digitalisation. A negative impact on our digitalisation agenda will consequently affect Europe's space capabilities to ensure connectivity remains advanced, affordable, resilient, and effective for all. Space also has a potential to generate new forms of energy. In the current crisis how can this be harnessed in a safe way within a short time frame.

- Also, there is a nexus between development in space and digitalisation. A negative impact on our digitalisation agenda will consequently affect Europe's space capabilities to ensure connectivity remains advanced, affordable, resilient, and effective for all. Space also has a potential to generate new forms of energy. In the current crisis how can this be harnessed in a safe way within a short time frame.
- How can Europe create an enabling environment for success that fosters a competitive, facilitative, and inclusive ecosystem, and incentivises European-grown companies that are working on connectivity and 5G to remain on the continent?
- Learning from the current energy crisis what do we need to have in place that does not negatively impact the economic model of today to transition to greener, more resilient alternatives? What do we need to do to accelerate access to credible and efficient supply chains with liberal minded economies?
- Is there a trade-off between regulation that enhances productivity and innovation with consumers protection?

WITH:

**Murielle Lorilloux**, EU Cluster and Enterprise Americas & Asia Pacific Director at Vodafone

**Petra De Sutter**, Belgian Deputy Prime Minister and Minister for Public Administration, Public Enterprises, Telecommunication and the Postal Services

**Pilvi Torsti**, Finnish State Secretary for Transport and Communications

**Elodie Viau**, Director of Telecommunications and Integrated Applications at the European Space Agency (ESA)

Citizen's reaction by **Sophie Bogaerts**

Moderated by **Dharmendra Kanani**, Chief Operating Officer and Chief Spokesperson at Friends of Europe



### **Jon Worth @jonworth**

Political Blogger and Campaigner, #CrossBorderRail Project, European Young Leader (EYL40)

Jon Worth is a Berlin-based political campaigner, analyst and blogger. His blog about EU politics ([jonworth.eu](http://jonworth.eu)) and commentary on Twitter are well known. Passionate about improving long distance rail travel in Europe, Worth founded the Trains for Europe campaign and recently completed his #CrossBorderRail project, crossing every internal EU border possible by train to highlight rail travel issues and propose solutions to policymakers. He is also a Visiting Lecturer on politics and online communication at the College of Europe in Bruges.



### **Murielle Lorilloux @VodafoneGroup**

EU Cluster and Enterprise Americas & Asia Pacific Director at Vodafone

Murielle Lorilloux is responsible for the Vodafone Business units in the EU, Americas and Asia Pacific, including Vodafone's largest corporate customers. She oversees the strategy and operational execution required to help customers with a large international presence. Lorilloux has extensive telecommunications experience at the CEO level. She is the former board president and CEO of Vodafone Romania, where she oversaw the acquisition of UPC services and the launch of the first 5G commercial services in the country, positioning Vodafone as a trusted partner for digitalisation in the public and private sectors. Lorilloux previously managed Vodacom, prior to which she held senior management positions at Orascom Telecom Algeria, Wana Corporate and Capgemini.



### **Petra De Sutter @pdsutter**

Belgian Deputy Prime Minister and Minister for Public Administration, Public Enterprises, Telecommunication and the Postal Services

Petra De Sutter's work currently focuses on mainstreaming the green agenda within wider Belgian federal government policy, and the challenges of digitalisation and sustainability. Committed to a socially equitable Europe, she strives to improve the rights and protections of refugees and the LGBTQI+ community. De Sutter has championed women's sexual and reproductive health and rights, and tackled bio-ethical questions, including surrogacy and commercial egg donation, in the Belgian Senate and the Council of Europe. As a member of the European Parliament, she was the first green chair of the Committee on the Internal Market and Consumer Protection (IMCO). Prior to entering politics, she was a gynecologist and fertility expert.



### **Pilvi Torsti @pilvitorsti**

Finnish State Secretary for Transport and Communications

Pilvi Torsti is an expert in education, research, innovation and public policy. She has previously served as state secretary at the Finnish Ministry of Economic Affairs and Employment, and Ministry of Education and Culture, and as a member of the Finnish parliament. Torsti is the Founder and former CEO of Helsinki International Schools (HEI), an early education start-up, and Co-Founder of the United World College in Mostar, where she continues to chair of the governing foundation. She is also an Adjunct Professor at the University of Helsinki and a former Eisenhower fellow.



### **Elodie Viau @ElodieViau**

Director of Telecommunications and Integrated Applications at the European Space Agency (ESA)

Before joining ESA, Elodie Viau worked for SES, one of the world's leading satellite owners and operators, where she notably served as director of new space segment development and, until recently, as vice-president for technology programme management, in which roles she led new space segment development, as well as end-to-end system design and implementation of new integrated services. At SES, she was also a satellite programmes senior engineer, in which role she served as a deputy programme manager for six satellites and programme manager for three satellites built by Airbus Space.



## Sophie Bogaerts

Representative of the Debating Europe citizen panel on Digitalisation, European Citizen

Sophie Bogaerts is a 22-year-old Belgian. During her bachelor's, she held a political networker and community engagement internship at EUMANS, where her work focused on participatory democracy. As for her spare time, she likes to engage in political debates and read books.

14.00-15.30

## Library

Session IV

# Idea Sharing: Gender Equality and Women Empowerment for Resilient Societies

WITH:

**Chimamanda Ngozi Adichie**, Award-winning Nigerian novelist, poet and writer, author of 'Purple Hibiscus', 'Americanah', 'We Should all be Feminists'

14.15 -15.30

## Rewiring or revolutionising health systems

COVID-19 opened the Pandora's box of healthcare inadequacies across Europe, but also left hope that member states could overcome their differences to cooperate in radically new ways.

The EU and its member states had to work differently and cut through operational barriers to manage the health crisis through new forms of cooperation, despite limited EU competence in health. The pandemic crucially revealed the links between health and stable, well-functioning societies. The close collaboration and innovation of the past two years could be leveraged to build efficient, cost-effective and high-tech health systems that deliver for all.

A Europe-wide settlement on how to tackle health crises in the future is needed. From revitalising the depleted health workforce to creating a world-class data environment, there are big challenges for health systems to overcome, but also opportunities to build and progress. The identification of health as a strategic sector opens the door to new financial investment and greater interlinks within Europe for health services and supplies. As Europe gets to grips with the big tasks of shaping the green and digital transition, health is a building block in the new vision of European economies and societies.

- What is the right way to balance EU action with member state autonomy to improve health equity and meet citizen demands?
- Is the issue of the EU's competency on health still the right question? Or is it time to radically rethink public healthcare in a way that does not leave the EU and each member state working on separate tracks?
- From quantum computing and advanced home monitoring, to genomics and digital twins, a wave of scientific and digital breakthroughs is about to bear fruit for health. Will they break the bank or help make scarce funds go further?
- The past two years showed the resilience and innovative potential of health systems. How can the EU and member states go further to create agile health systems that can meet current needs and prepare for future developments - both known and unknown - like climate and demographic change?

WITH:

**Fabienne Bartoli**, Director General at the Haute Autorité de Santé (HAS), France

**Morten Elbæk Petersen**, Director of the Danish Public Health Portal Sundhed.dk

**Jean-Luc Lemerrier**, Corporate Vice-President of EMEA, Canada, Latin America, Japan and Asia Pacific, Edwards Lifesciences

Citizen's reaction by **Dana van den Hurk**

Moderated by **Tamsin Rose**, Senior Fellow at Friends of Europe

15.30-16.00

Coffee break



### **Chimamanda Ngozi Adichie @ChimamandaReal**

Award-winning Nigerian novelist and writer, author of 'Americanah', 'We Should all be Feminists'

A novelist and writer, Chimamanda Ngozi Adichie's first novels, "Purple Hibiscus" and "Half of a Yellow Sun", won the Commonwealth Writers' and Orange prizes, respectively. Her novel "Americanah" won the US National Book Critics Circle Award and was named among The New York Times 'Top Ten Best Books'. Following her landmark TED Talk 'The Danger of A Single Story', her TEDx Euston talk 'We Should All Be Feminists' started a worldwide conversation about feminism and was later published as a book. Awarded the MacArthur 'genius grant' and having held prestigious fellowships at Princeton University and Harvard University, she has also been named among TIME magazine's '100 Most Influential People in the World'.



### **Fabienne Bartoli @HAS\_sante**

Director General at the Haute Autorité de Santé (HAS), France

Fabienne Bartoli heads the HAS, an independent public authority, which evaluates health products and issues appraisal recommendations that aids reimbursement and pricing decision-making. As a former researcher and associate professor at University of Paris, Bartoli's work focused on industrial and research economics, specifically French pharmaceutical industry innovation. She has previously served as the executive director of the French Drug and Medical Devices Agency (ANSM) and general inspector of the General Inspection of Social Affairs (IGAS). A former economist at the French Ministry of Economy and Finance, Bartoli has also provided counsel at the French Permanent Mission to United Nations and for the French Minister of Solidarity and Health.



### **Morten Elbæk Petersen @sundheddk1**

Director of the Danish Public Health Portal Sundhed.dk

Morten Elbæk Petersen has over 25 years of management experience in public administration with a focus on implementing e-health, quality development, prevention and patient empowerment. He currently serves as the CEO of the Danish National eHealth Portal, which pioneers open access to medical records and notably played a crucial role in the development of the COVID-19 passport. Elbæk Petersen sits on the Board of the Sundhed.dk International Foundation, which helps private companies export the sundhed.dk healthcare portal and digital solutions to other markets. He is also a Member of the International Scientific Advisory Board of the German Medical Informatics Initiative and the recipient of the HIMSS Europe eHealth Leadership Award.



### **Jean-Luc Lemerclier @EdwardsEurope**

Corporate Vice-President of EMEA, Canada, Latin America, Japan and Asia Pacific at Edwards Lifesciences

Prior to assuming his current role at Edwards Lifesciences, the global leader in patient-focused medical innovations for structural heart disease, Jean-Luc Lemerclier served as the vice president of transcatheter heart valves EMEA. Under his leadership, the company successfully launched the SAPIEN transcatheter heart valve technology and built its leadership position in Europe. Lemerclier also serves as Chair of the Cardiovascular Sector Group of MedTech Europe, the association representing the medical technology industry in Europe.



### **Dana van den Hurk**

Representative of the Debating Europe citizen panel on Health, European Citizen

Dana van den Hurk became passionate about the healthcare sector, and specifically the well-being of health professionals, after her mother was diagnosed with cancer. Currently, she works as a HR professional in the first Dutch hospital to implement Positive Health, an approach to health based on physical, emotional and social dimensions of life. Van den Hurk strongly believes healthcare should be approached more holistically and advocates for advanced digital health infrastructure across Europe. She supports information sharing with regards to research and patient-related information and is critical about the monopolistic position software companies maintain in the healthcare system.

## Redefining an inclusive and sustainable model of economic growth

It is essential to keep an eye on the speed and scale of poverty, joblessness, and access to housing. Part of addressing these issues will be about rejecting perceived norms of economic theory, as well as GDP's historic role as a basis for borrowing and as the only measure of risk to our economic well-being. Governments can and should increase the percentage of what is acceptable in terms of borrowing against GDP.

Failing to keep people, communities and businesses afloat now will incur a much higher price on the public expenditure – not only social security costs but a whole range of indicators of public sector costs and private sector defaults, especially amongst SMEs, deemed the bulwark of any economy.

The private sector will need to become a partner of governments in seeding a just digital and green transition. The private sector also owns a responsibility to communicate about transition and bring the public on board. A more-than-profit business model is emerging. The reality of the 21<sup>st</sup> century is that the interdependencies between government, the community and the private sector are inherent and multiple and require nurturing and made to be more resilient.

In times of crisis, the domestic to-do list does not disappear. The climate crisis manifesting itself in myriad ways must be addressed at all levels of governance, from individual initiative through municipalities all the way to European policy making, by coupling EU and national legislation and initiatives to supranational recommendations such as those delivered by the Intergovernmental Panel on Climate Change (IPCC).

- The way to a reformed European Fiscal Rule: what should the new rule deliver on and how will European Union Member States reach a consensus?
- What does a climate-resilient Europe look like in practice and what is the role of the private sector in helping citizens regain trust in the willingness of private companies and public institutions to work with on solving the climate emergency and other crises we face?
- How do we ensure that the long-term objectives of the Green Deal, the Digital Decade and the Global Gateway are not side-tracked and that these transitions remain inclusive?

*All of this points to the need to redefine the social contract for Europe. How we go about this will require governments, the private sector and civil society to engage in frank and honest conversations about their respective roles, responsibilities, and accountabilities.*

*This discussion will be informed by insights from citizens gathered via our Debating Europe platform and will culminate in a recommendations drafting exercise for a socially just Europe.*

### PART ONE - FIRESIDE CONVERSATION

**Nadia Calviño**, Spanish Deputy Prime Minister and Minister for Economic Affairs and Digital Transformation

**Ricardo Mourinho Félix**, Vice-President at the European Investment Bank (EIB)

**Elisa Ferreira**, European Commissioner for Cohesion and Reform

**Wouter Vermeulen**, Senior Director Sustainability, the Coca-Cola Company Europe

Moderated by **Dharmendra Kanani**, Chief Operating Officer and Chief Spokesperson at Friends of Europe

The fireside conversation will be closed with remarks by **Etienne Davignon**, President of Friends of Europe.



**PART TWO - POLICY RECOMMENDATIONS FOR A SOCIALLY JUST EUROPE**

With introductory remarks by **Nicolas Schmit**, European Commissioner for Jobs and Social Rights.  
Followed by **six parallel conversation tables** to produce recommendations for a renewed social contract in Europe.

**TABLE 1 – LEVERAGING TAXATION**

**Gerassimos Thomas**, European Commission Director General Taxation and Customs Union  
**Francesca Cavallo**, Bestselling author of 'Good Night Stories for Rebel Girls', Founder and CEO of Undercats and 2019 European Young Leader (EYL40)

**TABLE 2 – JUST TRANSITION**

**Patrick Huntjens**, Author and Professor, Maastricht University and InHolland University, Ambassador of the Global Research and Action Network for a New Eco-Social Contract  
**Pascal Lamy**, President of the Paris Peace Forum, Chair of the Climate Overshoot Commission, Honorary President of Notre Europe - Jacques Delors Institute and Trustee of Friends of Europe

**TABLE 3 – DIGITAL INCLUSION**

**Nicolas Brien**, Chairman of the European Startup Network and 2022 European Young Leader (EYL40)  
**Cristina Pozzi**, Co-Founder and CEO at Treccani Futura and 2020-2021 European Young Leader (EYL40)

**TABLE 4 – POVERTY AND SOCIAL INEQUALITY**

**Ricardo Rio**, Mayor of Braga and winner of the 2021 World Mayor Sustainability Award, Portugal  
**Silja Markkula**, President of the European Youth Forum

**TABLE 5 – EMPLOYMENT, SKILLS AND EDUCATION**

**Isabelle Durant**, former Deputy Secretary-General of the United Nations Conference on Trade and Development (UNCTAD) and Trustee of Friends of Europe  
**Lindsey Nefesh-Clarke**, Founder and Managing Director of Women's Worldwide Web (W4) and 2012 European Young Leader (EYL40)

**TABLE 6 – HEALTH**

**Oxana Domentî**, World Health Organization (WHO) European Union representative  
**Gunilla Carlsson**, Member of the Board of the African Venture Philanthropy Alliance (AVPA); former Swedish Minister for International Development Cooperation; Africa Europe Foundation Health Strategy Group Co-Chair

Moderated by **Dharmendra Kanani**, Chief Operating Officer and Chief Spokesperson at Friends of Europe





**Nadia Calviño @NadiaCalvino**

Spanish Deputy Prime Minister and Minister for Economic Affairs and Digital Transformation

Nadia Calviño is a Spanish civil servant and economist with extensive experience in the public sector. She was recently appointed as the Chair of the International Monetary and Financial Committee (IMFC) of the International Monetary Fund and also sits on the boards of governors of the European Investment Bank (EIB) and the European Stability Mechanism (ESM). Calviño is the former European Commission director-general for budget and has held senior positions in the Directorate-General for Competition (DG COMP). Prior to joining the Commission, she held various roles in foreign trade, macroeconomics and competition at the Spanish Ministry for Economy.



**Ricardo Mourinho Félix @RicardMourinho**

Vice-President at the European Investment Bank (EIB)

Ricardo Mourinho Félix sits on the EIB Management Committee that runs the bank on a day-to-day basis. He has oversight of the bank's funding, treasury, economic analysis, research and lending operations supporting the blue economy, migration and EU programmes, including the Recovery and Resilience Facility, Invest EU and Just Transition Mechanism. Responsible for institutional relations with Spain, Portugal, Algeria, Morocco, Tunisia, as well as Latin American and Caribbean states, he also oversees the relations with rating agencies, national institutions, the OECD and think tanks. Mourinho Félix is the former Portuguese deputy minister and state secretary of finance and former head of the Portuguese economy division at the Bank of Portugal.



**Elisa Ferreira @ElisaFerreiraEC**

European Commissioner for Cohesion and Reform

Elisa Ferreira is the former vice-governor of the Bank of Portugal, in which role she represented Portugal in the European Central Bank Supervisory Board of the Single Supervisory Mechanism. As a member of the European Parliament, she was the coordinator for the Group of Socialists and Democrats in the Committee on Economic and Monetary Affairs (ECON), as well as a rapporteur for key legislative files, including the Stability and Growth Pact's 'Six-Pack' and 'Two-Pack', the Bank Recovery and Resolution Directive (BRRD) and the Single Resolution Mechanism Regulation. The former member of the Portuguese National Parliament has also served as the Portuguese minister for planning, as well as the environment.



**Wouter Vermeulen @CocaCola\_EU**

Senior Director Sustainability at the Coca-Cola Company Europe

Wouter Vermeulen has extensive expertise working directly with government, private sector and not-for profit organisations, with over 25 years of experience in corporate social responsibility, public affairs and communications. Within the Coca-Cola Company, he currently holds the role of Senior Director Sustainability, responsible for driving the corporate sustainability agenda in Europe. Vermeulen was previously spokesperson to the Belgian Minister for SME's and Agriculture, André Bourgeois, and State Secretary for Development Cooperation, Réginald Moreels



**Nicolas Schmit @NicolasSchmitEU**

European Commissioner for Jobs and Social Rights

Nicolas Schmit is a Luxembourgish politician and diplomat, who has been instrumental in fostering a fair recovery through his current position at the Commission. An economist by training, he is a former member of the European Parliament and previously served as the Luxembourgish minister of labour. He has also held various positions within the Luxembourgish Ministry of Foreign Affairs, including as head of the Department of International Economic Relations and Cooperation. Schmit's final diplomatic posting was as Luxembourg's permanent representative to the EU.



### Nicolas Brien @EUStartupNet

Chairman of the European Startup Network and 2022 European Young Leader (EYL40)

Nicolas is the Chairman of the European Startup Network, an industry group which represents start-ups in Brussels. An avid supporter of Europe's digital sovereignty and named among the most influential people in the digital sector in Europe, Brien promotes greater investment in local start-ups across Europe. Brien sits on the board of a number of other companies and foundations, including Tilder and France Alzheimer, and regularly contributes to the global conversation on tech policies through op-eds in global media. He is the former chief executive officer of the largest start-up organisation in Europe, France Digitale. Prior to entering the tech sector, he was the research director at Kantar-TNS Sofres and a senior advisor to the French government's spokesperson.



### Gunilla Carlsson @CarlssonSwe

Member of the Board of the African Venture Philanthropy Alliance (AVPA); former Swedish Minister for International Development Cooperation; Africa Europe Foundation Health Strategy Group Co-Chair

Gunilla Carlsson is a Swedish politician with extensive experience in developing the global health agenda. She currently serves as Vice-Chair of the Strategy Committee of the Global Fund, a Member of the European Council on Foreign Relations (ECFR), as well as a Fellow at the Geneva Centre for Security Policy (GCSP). Carlsson was previously the Swedish Minister for International Development Cooperation and a Member of the European Parliament. Carlsson was also the Chair of the Swedish-initiated Commission on Climate Change and Development, and worked as Deputy Executive Director of UNAIDS.



### Francesca Cavallo @francescavallo

Bestselling author of 'Good Night Stories for Rebel Girls', Founder and CEO of Undercats and 2019 European Young Leader (EYL40)

Francesca is a bestselling author, entrepreneur and founder of Timbuktu Labs. She is the co-creator of 'Good Night Stories for Rebel Girls', a collection of 100 tales of extraordinary women that has become a publishing sensation. As the most successful new title in the history of crowdfunding, it has sold more than 3.5mn copies and has been translated into dozens of languages. Francesca's career began in theatre, where she worked as both a manager for a theatre company and as a playwright. In 2012, she moved to California to co-found a children's media start-up called Timbuktu Labs, Inc. Since then, she has authored nine picture books that have been translated in more than 47 languages.



### Oxana Domenti @WHOatEU

World Health Organization (WHO) Representative to the European Union

Prior to being appointed as WHO Representative to the European Union, Dr Oxana Domenti served as Senior Adviser to the WHO Regional Director for Europe on multilateral affairs. Before joining WHO, Dr Domenti was Ambassador of the Republic of Moldova to Switzerland, and Permanent Representative of the Republic of Moldova to the United Nations Office at Geneva (2018–2020), the World Trade Organization and other international organizations based in Geneva. Dr Domenti was also a member of Parliament in the Republic of Moldova.



### Isabelle Durant @Isabelle\_Durant

Former Deputy Secretary-General of the United Nations Conference on Trade and Development (UNCTAD) and Trustee of Friends of Europe

With a distinguished career in Belgian and European politics, Isabelle Durant has held the offices of Deputy Prime Minister, Minister of Transport and Energy, and Senator in the Belgian Government. She also served as Vice-President of the European Parliament and President of the European Union Council of Ministers of Transport. With a wealth of experience collaborating with civil society and the private sector, her time as European Parliament Vice-President included responsibility for relations with civil society. Durant has held posts as a senior consultant on the empowerment of women in local government for the UNDP and as a member of Parliament of the Brussels-Capital Region in Belgium.



### Patrick Huntjens

Author and Professor, Maastricht University and InHolland University, Ambassador of the Global Research and Action Network for a New Eco-Social Contract

Patrick Huntjens is the author of the award-winning bestseller "Towards a Natural Social Contract". Awarded the national Professor of the Year title, he teaches the governance of sustainability transitions at Maastricht University's Maastricht Sustainability Institute and School of Business and Economics, as well as social innovation and governance for sustainability in Haarlem. He also currently serves as Chair of the National Round Table on the Food System Transition, a multistakeholder knowledge and innovation programme initiated by the Dutch government.



### Pascal Lamy @PascalLAMYPFF

President of the Paris Peace Forum, Chair of the Climate Overshoot Commission, Honorary President of Notre Europe - Jacques Delors Institute and Trustee of Friends of Europe

Pascal Lamy is a French politician and the President of the Paris Peace Forum, a new innovative global governance initiative. He served as the director-general of the World Trade Organization (WTO) for two consecutive terms, prior to which he was the European commissioner for trade and head of cabinet for former Commission president, Jacques Delors. Currently an associate professor at the Institut d'Etudes Politiques de Paris, Lamy also frequently lectures at the Institut Jacques Delors and speaks on issues related to globalisation, global governance, international trade, international economics and regional integration.



### Silja Markkula @SiljaMarkkula

President of the European Youth Forum

A passionate advocate for youth rights, Silja Markkula supports youth civil society in Europe as the President of the European Youth Forum, the world's largest platform of youth organisations. She has been engaged in various youth organisations that advance the rights of young people in the European Union, the Council of Europe and the United Nations. Currently, Markkula also acts as a Coordinator for the Nordic Youth Council (UNR), a cooperation body for political youth associations in the Nordic countries. She has previous experience at the Finnish National Youth Council Allianssi and the World Organization of the Scout Movement.



### Lindsey Nefesh-Clarke @NefeshClarke

Founder and Managing Director of Women's Worldwide Web (W4) and 2012 European Young Leader (EYL40)

Lindsey Nefesh-Clarke is Founder & CEO of W4.org, a social enterprise dedicated to protecting girls' and women's human rights and promoting their empowerment around the world, with a focus on Sustainable Development Goal 5b: harnessing technologies. Nefesh-Clarke worked in human rights and development in Africa and Asia at Human Rights Watch, UNICEF, Enfants d'Asie, before founding W4. Named a "Women in IT Role Model" by the European Commission and one of the "Inspiring Fifty" women leaders in Europe's technology sector, Nefesh-Clarke is a board member of the Women's Economic Imperative (WEI), which aims to advance the work of the UN Secretary General's High-Level Panel on Women's Economic Empowerment. She is also a member of the advisory board of UN Women France.



### Ricardo Rio @RicardoMRio

Mayor of Braga and Winner of the 2021 World Mayor Sustainability Award

Ricardo Rio and his administration are credited with Braga's transformation into a design and innovation hub, thanks to the InvestBraga, StartUpBraga and Human Power Hub flagships. Under Rio's leadership, Braga has supported a number of collaborative projects, such as the Global StartUp Cities initiative. A leading voice in international cooperation between cities, Rio is also a member of the OECD Champion Mayors for Inclusive Growth Initiative, the EUROCITIES Executive Committee, the Global Parliament of Mayors Board and the European Committee of the Regions. He was recently awarded the City Mayors Foundation's World Mayor Prize for Sustainability and named among the United Nations 'Voices of Solidarity' for a sustainable world.



**Cristina Pozzi @cripozzi81**

Co-Founder and CEO at Treccani Futura and 2020-2021 European Young Leader (EYL40)

Cristina is an Italian businesswoman and social entrepreneur with a passion for emerging technologies and a goal to ensure everyone has access to a digital future. She is the CEO of Tercanni Futura, an Italian cultural EdTech hub and the product of the Treccani Scuola acquisition of Impactscool. Cristina co-founded Treccani to raise awareness about innovative education, stimulate reflection on the ethics of the Fourth Industrial Revolution and encourage citizens to adopt a more forward-thinking approach to technological change. She led Impactscool as CEO for five years, prior to which she co-founded Wish Days, where she served as general manager and a board member. Her motto, "the future is open source", acknowledges that the future is shaped by and accessible to everyone. A published author, Cristina is also a member of the International Advisory Board of the Institute for Ethical AI in Education and an Independent Advisor on the Advisory Board of Fondo Italiano d'Investimento SGR.



**Gerassimos Thomas @gerass\_thomas**

European Commission Director General for Taxation and Customs Union

Prior to his current assignment, Gerassimos Thomas served as the Greek deputy minister for environment and energy. He has held various positions at the European Commission, including as deputy director-general for energy, director of finance at the European Commission Directorate-General for Economic and Financial Affairs (DG ECFIN), head of cabinet and spokesperson for the economic and monetary affairs commissioner, and deputy spokesman for the Commission president. He is the former chair of the European Fund for Strategic Investments (EFSI) Steering Board and previously sat on the board of directors of the European Investment Bank and the European Investment Fund.

17.30

End of the State of Europe - the Festival of politics and ideas

17.45-19.00

**Hall of mirrors**

**Joint Friends of Europe joint Board of Trustees and Africa-Europe Foundation High-Level Group meeting**

The joint meeting of the Friends of Europe Board of Trustees and the Africa-Europe Foundation High-Level Group of Personalities will discuss the outlook of Africa-Europe relations in the current geopolitical context.

# Biographies of moderators



**Dharmendra Kanani**

Chief Operating Officer and Chief Spokesperson at Friends of Europe

Prior to joining Friends of Europe, Dharmendra Kanani was director of policy at the European Foundation Centre (EFC). He was the England director at the Big Lottery Fund, the largest independent funder in the UK and fourth largest in the world. Dharmendra has held senior positions in the public and voluntary sector and advisor to numerous ministerial policy initiatives across the UK.



**Tamsin Rose**

Senior Fellow at Friends of Europe

Tamsin Rose is Senior Fellow at Friends of Europe. Having studied international relations, she has 25 years of experience working across the European continent from Ireland to Mongolia. A natural communicator, Tamsin has been a radio reporter, worked on press for the EU Delegation in Moscow and is currently a member of the external speaker team for the European Commission Directorate-General for Communication, describing how the EU works and key policies to visitor groups from around the world. Since 2002 she has specialised in public health and public participation issues, serving as Secretary-General of the European Public Health Alliance (EPHA), and providing strategic advice for health groups on how to engage successfully with the EU.



**Jamie Shea**

Senior Fellow for Peace and Security at Friends of Europe and former NATO Deputy Assistant Secretary General

Jamie Shea has occupied a number of senior positions at NATO across a wide range of areas, including external relations, press and media, and policy planning. As NATO's Spokesman, he was the face of the organisation during the Bosnia and Kosovo conflicts. He later worked as the Director of Policy Planning in the private office of former Secretary General Rasmussen during the preparation of NATO's 2010 Strategic Concept. Shea is also a regular lecturer and conference speaker on NATO and European security affairs.



## List of discussants

### Jamila Aanzi

Member of the Appeal Advisory Committee on Childcare Allowance, Ministry of Finance, The Netherlands, European Young Leader (EYL40)

### Thierry Aartsen

Member, House of Representatives, Tweede Kamer der Staten-Generaal, Committee on Economic Affairs and Climate Policy, The Netherlands

### Samir Abdelkrim

Author of Startup Lions, Founder and CEO, EMERGING Valley, France, European Young Leader (EYL40)

### Rita Adam

Ambassador, Mission of Switzerland to the EU

### Kenechukwu Adichie

United Kingdom

### Isabella Adinolfi

Member, European Parliament, Committee on Women's Rights and Gender Equality (FEMM)

### Pia Ahrenkilde Hansen

Director General, European Commission, Directorate General for Communication

### Andreas Aktoudianakis

Government Affairs and Public Policy Manager, Google

### Rosa Aldea Busquets

Deputy Director General, European Commission, Directorate General for Budget

### Alberto Alemanno

Jean Monnet Professor of EU Law, HEC Paris, Founder, The Good Lobby, France, Trustee of Friends of Europe and European Young Leader (EYL40)

### Thomas Allvin

Executive Director, Strategy and Healthcare Systems, European Federation of Pharmaceutical Industries and Associations (EFPIA)

### Joaquín Almunia

Visiting Professor in Practice, London School of Economics and Political Science European Institute, former Vice-President and Commissioner in charge of Competition Policy, Trustee of Friends of Europe

### Marcos Alonso Alonso

Ambassador, Permanent Representation of Spain to the EU

### Laszlo Andor

Secretary General, Foundation for European Progressive Studies (FEPS), Former EU Commissioner for Employment, Social Affairs and Inclusion and Trustee of Friends of Europe

### Irena Andrassy

Ambassador, Permanent Representation of Croatia to the EU

### Marc Angel

Member, European Parliament, Committee on Employment and Social Affairs (EMPL)

### James Appathurai

Deputy Assistant Secretary General for Emerging Security Challenges, North Atlantic Treaty Organization (NATO)

### Anna-Michelle Asimakopoulou

Vice-Chair, European Parliament, Committee on International Trade (INTA), Trustee of Friends of Europe

### Ibrahim Assane Mayaki

Chief Executive Officer, NEPAD Planning and Coordinating Agency, South Africa, High-Level Group Member, Africa-Europe Foundation Agriculture Strategy Group Co-Chair

### Nikolaas Baeckelmans

Vice-President EU Affairs, ExxonMobil

### Matthew Baldwin

Deputy Director General, European Commission, Directorate General for Energy

### Giulio Barbolani di Montauto

Liaison Officer in the Office of EU Relations, European Space Agency (ESA), Centre for Earth Observation (ESRIN), Italy

### Enrique Barón Crespo

President, International Yehudi and Menuhin Foundation, former President of the European Parliament, Trustee of Friends of Europe

### Fabienne Bartoli

Director General, Haute Autorité de Santé (HAS), France

### Thomas Bellinck

Founder, Robin

### Erenik Begiri

Film Director and Screenwriter, Albania, European Young Leader (EYL40)

### Anda Berenyi

Director, McKinsey Center for the EU, McKinsey and Company

### Antony Beumer

Secretary General, Group of the Progressive Alliance of Socialists and Democrats (S&D)

### Nienke Beuwer

Director of External Communications, McKinsey Global Institute

### Rozália-Ibolya Biro

Chair, Chamber of Deputies, Romania Committee on Foreign Policy, Romania

### Laure Blanchard-Brunac

Director of Policy and Partnerships, European Development Finance Institutions (EDFI)

### Sophie Bogaerts

European Citizen

### Jan Bormans

Chief Executive Officer, European Startup Network, France

### Vlad-Marius Botus

Member, European Parliament, Special Committee on the COVID-19 pandemic: lessons learned and recommendations

### Yiannis Bournous

Member, Hellenic Parliament, Standing Committee on European Affairs, Greece

### Giuseppe Brescia

Chairman, Chamber of Deputies, Committee on Constitutional Affairs, Italy

### Nicolas Brien

Chairman, European Startup Network, France, European Young Leader (EYL40)

### Camilla Brückner

Director, United Nations Development Programme (UNDP), Representation Office in Brussels

### Hala Bugaighis

Co-Founder and Executive Director, Jusoor Center for Studies and Development, Libya, MENA European Young Leader (EYL40)

## List of discussants

### **Cristian-Silviu Buşoi**

Chair, European Parliament Committee on Industry, Research and Energy (ITRE)

### **Malcolm Byrne**

Senator, Seanad Éireann, Ireland, European Young Leader (EYL40)

### **Nadia Calviño**

First Deputy Prime Minister and Minister, Ministry of Economic Affairs and Digital Transformation, Spain

### **Geert Cami**

Co-founder and Secretary General, Friends of Europe, Co-founder and co-Secretary General, Africa-Europe Foundation

### **Edoardo Camilli**

Co-Founder and CEO, Hozint - Horizon Intelligence, European Young Leader (EYL40)

### **Gunilla Carlsson**

Member of the Board, African Venture Philanthropy Alliance (AVPA), former Swedish Minister for International Development Cooperation, High-Level Group Member, Africa-Europe Foundation, Africa-Europe Foundation Health Strategy Group Co-Chair

### **Mila Carovska**

Former Minister of Education and Science of North Macedonia, Ministry of Education and Science, Republic of North Macedonia, European Young Leader (EYL40)

### **Matthew Caruana Galizia**

Investigative Journalist and Director, The Daphne Caruana Galizia Foundation, Malta, European Young Leader (EYL40)

### **Francesca Cavallo**

Chief Creative Officer, Undercats Media, Co-creator of Good Night Stories for Rebel Girls, Italy, European Young Leader (EYL40)

### **Armin Cerkez**

Founder and CEO, Youth Power, Germany, European Young Leader (EYL40)

### **Vsevolod Chentsov**

Head of the Mission of Ukraine to the European Union and the European Atomic Energy Community

### **Mirka Cikkelova**

General Manager, European Patient Safety Foundation

### **Marie Claerbout**

EU Affairs Senior Manager, ENGIE

### **Mikael Conny Svensson**

Vice-President Government Affairs and Public Policy Europe, Mastercard

### **Hélène Conway-Mouret**

Member, Senate Committee on Foreign Affairs, Defence and the Armed Forces, France

### **Dorothee Coucharrière**

European Affairs Director, ENGIE

### **Tanya Cox**

Director, European Confederation of Relief and Development NGOs (CONCORD)

### **Lindsay Croisdale-Appleby**

Ambassador, Mission of the United Kingdom to the EU

### **Andrzej Dabkowski**

Head of Programmes, Africa-Europe Foundation (AEF)

### **Xavier Damman**

Co-Founder and CEO, OpenCollective, Regens Unite, European Young Leader (EYL40)

### **Gergana Daneva**

Deputy Chairperson, National Assembly, Committee on Culture and the Media, Bulgaria

### **Mihai Danila**

Senior Investment Manager, Abu Dhabi Growth Fund, United Arab Emirates, European Young Leader (EYL40)

### **Etienne Davignon**

President, Friends of Europe, former Belgian Minister of State and European Commission Vice-President

### **Jaap de Hoop Scheffer**

Chair, Clingendael - the Netherlands Institute of International Relations, former Minister of State, former NATO Secretary General and former Dutch Foreign Minister, Trustee of Friends of Europe

### **Petra De Sutter**

Deputy Prime Minister and Minister of Belgium, Ministry of the Civil Service, Public Enterprises, Telecommunications and Post, Trustee of Friends of Europe

### **Massimo Deandreis**

General Manager, Economic Research Center (SRM), Italy

### **Nathalie Delapalme**

Executive Director, Mo Ibrahim Foundation, Co-Secretary General of the Africa-Europe Foundation

### **Ciarán Devane**

Director of the Centre for Trust, Peace and Social Relations, Chair of the Irish Health Service Executive, Coventry University, United Kingdom, Trustee of Friends of Europe

### **Andreea Dobra**

Campaigns Policy and Public Affairs Lead, Vodafone, United Kingdom

### **Koen Doens**

Director-General, European Commission, Directorate General for International Partnerships (INTPA)

### **Stevan Dojcinovic**

Editor-in-Chief, KRIK - Crime and Corruption Reporting Network, Serbia, European Young Leader (EYL40)

### **Oxana Domentii**

Representative to the European Union, World Health Organization (WHO)

### **Timmy Dooley**

Member, National Parliament (Oireachtas), Joint Committee on Climate Action, Ireland

### **Timmy Dooley**

Member, National Parliament (Oireachtas), Joint Committee on Climate Action, Ireland

### **Mikolaj Dowgielewicz**

Deputy Secretary-General, European Investment Bank (EIB), former Polish Secretary of State for European Affairs and Economic Policy, Trustee of Friends of Europe

### **Sorin Ducaru**

Director, European Union Satellite Centre - SatCen, Spain, Trustee of Friends of Europe

### **Isabelle Durant**

Former Deputy Secretary-General, United Nations Conference on Trade and Development (UNCTAD), former Deputy Prime Minister of Belgium, Trustee of Friends of Europe

### **Lukasz Dziekonski**

CEO and Founding Partner, Montis Capital Fund, Poland, European Young Leader (EYL40)

## List of discussants

**Angelina Eichhorst**

Managing Director, European External Action Service (EEAS), Directorate for Europe

**Morten Elbæk Petersen**

Director, The Danish Public Health Portal, Denmark

**Angela Ellard**

Deputy Director-General, World Trade Organization (WTO)

**Darren Ennis**

Senior EU Affairs Advisor, Vodafone

**Tomas Fénix**

Former Vice President, European Young Farmers' Council (CEJA), European Young Leader (EYL40)

**Elisa Ferreira**

European Commissioner for Cohesion and Reforms

**Alva Finn**

Secretary General, Social Platform

**Erzsébet Fitori**

Head of European Affairs and Relations, Vodafone

**Mary Fitzgerald**

Journalist and Researcher in Mediterranean Affairs and Libya, France, European Young Leader (EYL40)

**Elena Flores**

Deputy Director-General, European Commission, Directorate General for Economic and Financial Affairs

**Dumitru-Viorel Focsa**

Vice-Chair, Chamber of Deputies, Committee on Economic Policy, Reform and Privatisation, Romania

**Clémentine Forissier**

Editor-in-Chief, Contexte, France, European Young Leader (EYL40)

**Isabelle Francois**

President, Women in International Security (WIIS) Brussels

**Markus Freiburg**

Founder and CEO, Financing Agency for Social Entrepreneurship (FASE), Germany, European Young Leader (EYL40)

**Stefan Fule**

Former Special Envoy to the OSCE and the Western Balkans, former EU Commissioner for Enlargement and European Neighbourhood Policy Trustee of Friends of Europe

**Nathalie Furrer**

Director, Friends of Europe

**Mariya Gabriel**

European Commissioner for Innovation, Research, Culture, Education and Youth, European Commission, European Young Leader (EYL40)

**Mina Gaga**

Alternate Minister of Health, Ministry of Health, Greece

**Elena Galan**

Head of Cabinet of Vice-President Ricardo Mourinho Félix, European Investment Bank (EIB)

**Lina Gálvez Muñoz**

Vice-Chair, European Parliament, Committee on Industry, Research and Energy (ITRE)

**Clara Ganslandt**

Head of Division, Western Europe and the Arctic, European External Action Service (EEAS)

**Anthony Gardner**

Senior Adviser, Brunswick Group, Author of 'Stars with Stripes: The Essential Partnership between the European Union and the United States', former United States Ambassador to the EU

**Liza Gashi**

Deputy Minister of Foreign Affairs and Diaspora, Ministry of Foreign Affairs and Diaspora, Kosovo, European Young Leader (EYL40)

**Jeroen Gerlag**

Head of Europe Office, The Climate Group, United Kingdom

**Helmut Geuking**

Member, European Parliament, Committee on Employment and Social Affairs (EMPL)

**Luca Giansanti**

Head of European Government Affairs, Eni

**Mark Gitenstein**

Ambassador, Mission of the United States of America to the EU

**Maciej Golubiewski**

Head of Cabinet, European Commission, Cabinet of Janusz Czesław Wojciechowski

**Ana Gomes**

Former Member of the European Parliament, Trustee of Friends of Europe

**Mónica Silvana González**

Member, Rapporteur on the impacts of climate change on vulnerable populations in developing countries, European Parliament, Committee on Development (DEVE)

**Gie Goris**

Journalist, author, former Editor-in-Chief, Mo\*

**Kolinda Grabar-Kitarovic**

Former President of Croatia, Trustee of Friends of Europe

**Maria Grapini**

Vice-Chair, European Parliament, Committee on Internal Market and Consumer Protection (IMCO)

**Douglas Gregory**

Senior Director, EU Government Affairs Strategy, Bristol-Myers Squibb

**Gábor Grendel**

Member, National Parliament, Committee on Defence and Security, Slovakia

**Aurore Guieu**

Head of Advocacy, Oxfam

**Jakob Haesler**

Managing Director, Foxdixneuf, France, European Young Leader (EYL40)

**Audrey Hanard**

Chair of the Board of Directors, BPost, European Young Leader (EYL40)

**Marek Havrda**

Deputy Minister for European Affairs, Ministry of European Affairs, Czech Republic

**Walter Hess**

CEO, Zur Rose Group, Germany

**Solveigh Hieronimus**

Senior Partner, McKinsey and Company

**Alice-Mary Higgins**

Member, National Parliament (Oireachtas), Joint Committee on Finance, Public Expenditure and Reform, and Taoiseach, Ireland



## List of discussants

### Martin Hojsik

Member, European Parliament, Committee on Environment, Public Health and Food Safety (ENVI)

### Edita Hrdá

Ambassador, Permanent Representation of the Czech Republic to the EU

### Patrick Huntjens

Author and Professor, Maastricht University and InHolland University, Ambassador of the Global Research and Action Network for a New Eco-Social Contract, The Netherlands

### Hera Hussain

Founder, CHAYN, United Kingdom, European Young Leader (EYL40)

### Natasha Ibbotson

Head of Partnership Development, Friends of Europe

### Mo Ibrahim

Chairman and Founder, Mo Ibrahim Foundation, High-Level Group Member, Africa-Europe Foundation Co-Chair

### Ilian Iontchev

Member, National Assembly, Committee on Healthcare, Bulgaria

### Bogdan-Gruia Ivan

Vice-Chair, Chamber of Deputies, Committee on Information Technologies and Communications, Romania

### Daniel Janssen

Former Member of the Executive Committee of the Trilateral Commission and former President of the Board of Directors of Solvay, Trustee of Friends of Europe

### Sarah Jones

Emmy winning journalist and author of 'A Kids Book About War', Sarah Jones Reports LLC, United States of America, NA European Young Leader (EYL40)

### Gregg Jones

Director, Coventry University, Brussels Hub (Europe)

### Kim Jørgensen

Permanent Representative to the EU Institutions, European Investment Bank (EIB)

### Taras Kachka

Deputy Minister of Economy of Ukraine, Ministry of Economy, Ukraine

### Eva Kaili

Vice-President, European Parliament

### Nektarios Kalantzis

President, European Local Leaders (ELL), Greece, European Young Leader (EYL40)

### Zanda Kalnina-Lukasevica

Parliamentary State Secretary of Foreign Affairs, Ministry of Foreign Affairs, Latvia, European Young Leader (EYL40)

### Dharmendra Kanani

Chief Operating Officer and Chief Spokesperson, Friends of Europe

### Radan Kanev

Member, European Parliament, Committee on Employment and Social Affairs (EMPL)

### Constance Kann

Sustainability and Quality Management Director, European Investment Bank (EIB), Luxembourg

### Sergi Kapanadze

Founder, Chairman of the Board, Georgia's Reforms Associates (GRASS), former Deputy Speaker of the National Parliament, Georgia

### Pierre Karleskind

Chair, European Parliament, Committee on Fisheries (PECH)

### Nina G. Kasimati

Member of Parliament, Hellenic Parliament, Standing Committee on Social Affairs, Greece

### James Kennedy

Director Public Affairs, European Society of Cardiology (ESC)

### Blagovest Kirilov

Member, National Assembly, Committee on Budget and Finance, Bulgaria

### Jesse Klaver

Member, Tweede Kamer der Staten-Generaal (Dutch House of Representatives), Committee on Interior, The Netherlands, European Young Leader (EYL40)

### Frans Kleyheeg

Business Director International, Dutch Organization for Applied Scientific Research (TNO), Defence, Safety and Security, The Netherlands

### Gorka Knorr

Representative, Government of Catalonia Delegation to the EU

### Alexandru Kocsis-Cristea

Vice-Chair, Chamber of Deputies, Committee on Information Technologies and Communications, Romania

### Michael Köhler

Deputy Director-General, European Commission, Directorate General for Humanitarian Aid and Civil Protection (ECHO)

### Anna König Jerlmyr

Former Mayor, City of Stockholm, Sweden, Trustee of Friends of Europe

### Gert-Jan Koopman

Director General, European Commission, Directorate General for Budget

### Alexandra Korcheva

Member, National Assembly, Committee on Foreign Policy, Bulgaria

### Elena Kountoura

Member, European Parliament, Committee on Transport and Tourism (TRAN)

### Andrey Kovatchev

Member, European Parliament, Committee on Internal Market and Consumer Protection (IMCO)

### Dennis Kredler

Director, European Government Affairs, Head of Brussels Office, Dow Chemical

### Miapetra Kumpula-Natri

Vice-Chair, European Parliament, Delegation for Relations with the United States of America

### Miroslav Lajčák

EU Special Representative for the Belgrade-Pristina Dialogue, European External Action Service (EEAS), Trustee of Friends of Europe

## List of discussants

### Pascal Lamy

President, Paris Peace Forum, Honorary President of Notre Europe - Jacques Delors Institute, former Director General of the World Trade Organisation, and former European Commissioner for Trade, France, Trustee of Friends of Europe and High-Level Group Member, Africa-Europe Foundation

### Bernd Lange

Chair, European Parliament, Committee on International Trade (INTA)

### Massimo Lapucci

Secretary General, Fondazione CRT, Italy

### Christian Leffler

Former Deputy Secretary General, European External Action Service (EEAS), Service of Deputy Secretary General for Economic and Global Issues

### Tao Legene Thomsen

Grands Prix Winning Creative Director, VICE Media, Denmark

### Philippe L glise-Costa

Ambassador, Permanent Representation of France to the EU

### Terhi Lehtonen

State Secretary of the Environment, Ministry of the Environment, Finland

### Jean-Luc Lemer cier

Corporate Vice-President, EMEA, Canada, Latin America, Japan and Asia Pacific, Edwards Lifesciences, Switzerland

### Maria Leptin

President of the European Research Council (ERC), European Commission

### Boguslaw Liberadzki

Member, European Parliament, Committee on Transport and Tourism (TRAN)

### Joe Litobarski

Editor, Debating Europe, Friends of Europe

### Andr  Loesekrug-Pietri

Chairman and Scientific Director, JEDI - Joint European Disruptive Initiative, former Special Advisor of the French Minister of Defence, Europe, European Young Leader (EYL40)

### Morten L kkegaard

Member, European Parliament, Committee on Internal Market and Consumer Protection (IMCO)

### Murielle Lorilloux

EU Cluster and Enterprise Americas and Asia Pacific Director, Vodafone

### Philip Lowe

Partner, Oxera Brussels Office, former European Commission Director General for Competition and for Energy, Trustee of Friends of Europe

### Ylenja Lucaselli

Member, Chamber of Deputies, Committee on Budget, Treasury and Planning, Italy

### Arminas Lydeka

Vice-Chair, National Parliament, Committee on European Affairs, Lithuania

### Bruno Ma  es

Senior Advisor, Flint Global, Author of 'Geopolitics for the End Time' and the bestseller 'Manifesto of Virtualism', former Portuguese Secretary of State for European Affairs, United Kingdom

### Sherry Madera

Senior Vice-President, Public Policy and Government Affairs, Mastercard

### Magid Magid

Founder and Director, Union of Justice, United Kingdom, European Young Leader (EYL40)

### Luca Mapelli

Representative of the citizen panel on Modern Warfare, European Citizen

### Fabio Marchetti

Group Head of International Public Affairs and Regulatory Advocacy, Assicurazioni Generali S.p.A., Italy

### Aldo Marino

Senior Manager Public Policy Europe, The Coca-Cola Company

### Silja Markkula

President, European Youth Forum (YFJ)

### Belen Martinez Carbonell

Managing Director, European External Action Service (EEAS), Service of Deputy Secretary General for Economic and Global Issues

### Ricardo Marv o

Co-founder and Executive Director, Proxima Gera  o - Apolitical Academy, Portugal

### Philippe Maze-Sencier

Chair for Global Public Affairs, Hill and Knowlton Strategies

### David McNair

Executive Director Global Policy, The ONE Campaign, High-Level Group Member, Africa-Europe Foundation

### Silvia Mediavilla

Global Account Manager International Public Sector, Vodafone, United Kingdom

### Nicolas Mo  s

Director, European AI Governance, The Future Society, France

### Marisa Monteiro Borsboom

Board Member and Chief Legal Officer, Women in Tech, The Netherlands

### Mario Monti

Senator, Senate, Italy, former Italian Prime Minister, former EU Commissioner for Competition, Italy, Trustee of Friends of Europe

### Ayumi Moore Aoki

Founder and CEO, Women in Tech, The Netherlands

### Beno t Mores

Expert Representation Healthcare, Mutualites Libres

### Simone Mori

Head of Europe, Enel

### Georgios Moulkiotis

Member, Hellenic Parliament, Standing Committee on Social Affairs, Greece

### Ricardo Mourinho F lix

Vice-President, European Investment Bank (EIB)

### Talitha Muusse

Radio Presenter, BNR Newsradio, Netherlands, European Young Leader (EYL40)

### Lindsey Nefesh-Clarke

Founder and Managing Director, Women's Worldwide Web (W4), European Young Leader (EYL40)

### Chimamanda Ngozi Adichie

Award-winning novelist, and writer, author of 'Americanah' and 'We Should all be Feminists'

## List of discussants

### David Nguyen-Thanh

Director General Corporate Development, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) Headquarters, Germany

### Niklas Nienab

Member, European Parliament, Committee on Industry, Research and Energy (ITRE)

### Aleksandar Nikoloski

Vice-Chairperson of VMRO-DPMNE, Chairperson of National Council for European Integration, National Parliament, North Macedonia, European Young Leader (EYL40)

### James O'Connor

Member, National Parliament (Oireachtas), Joint Committee on Enterprise, Trade and Employment, Ireland

### Julian Pahlke

Member, Bundestag, Committee on European Union Affairs, Germany

### Marko Pavić

Chair, National Parliament, Committee on Regional Development and European Union Funds, Croatia, European Young Leader (EYL40)

### Milko Penev

Member, National Assembly, Committee on Healthcare, Bulgaria

### Tsvetelina Penkova

Member, European Parliament, Committee on Industry, Research and Energy (ITRE)

### Andris Piebalgs

Senior Fellow, European University Institute, Florence School of Regulation, former EU Commissioner for Development and Energy, Italy, Trustee of Friends of Europe

### Mariana Pinto Veiga

European Citizen

### Dragos Pislaru

Chair, European Parliament, Committee on Employment and Social Affairs (EMPL), former Minister of Labour, Family, Social Protection and Elderly of Romania

### Tengiz Pkhaladze

Senior Fellow, European Centre for International Political Economy (ECIPE)

### Geneviève Pons

Director-General, Europe Jacques Delors EU Office

### Lana Popovic

Europe Operations President, The Coca-Cola Company

### Martin Porter

Executive Chair, University of Cambridge, Institute for Sustainable Leadership (CISL)

### Benedict Pöttering

Director Public Affairs, DocMorris, The Netherlands

### Cristina Pozzi

Co-Founder and CEO, Treccani Futura, Italy, European Young Leader (EYL40)

### Pierre Pozzi Rocco Belforti

Chairman and CEO, Worldstone Ventures

### Michel Praet

Head of Office, European Space Agency (ESA), Liaison Office with the European Union

### Aparajita Ramakrishnan

Deputy Director, Donor Government Relations, Bill and Melinda Gates Foundation, United States of America

### Holy Ranaivozanany

Head of Outreach, Advocacy and Partnerships, Africa-Europe Foundation (AEF)

### Andrea Rappagliosi

Senior Vice-President Public Affairs EMEACLA, Edwards Lifesciences, Switzerland

### Nickolas Reinhardt

Director, Afore Consulting

### Karlo Ressler

Vice-Chair, European Parliament, Special Committee on Artificial Intelligence in a Digital Age

### Paul Révay

Former European Director, The Trilateral Commission, France, Trustee of Friends of Europe

### Milena Richter

Head of EU Office and Senior Director European Public Affairs, Sanofi

### David Rinaldi

Director of Studies and Policy, Foundation for European Progressive Studies (FEPS)

### Ricardo Rio

Winner of the 2021 World Mayor Sustainability Award and Mayor, City of Braga, Portugal

### Tamsin Rose

Senior Fellow, Friends of Europe

### Heather Roy

Secretary General, Eurodiaconia

### Marko Russiver

Founder and CEO, Grantful, Estonia, European Young Leader (EYL40)

### Andrzej Sados

Ambassador, Permanent Representation of Poland to the EU

### Anca Sandu

Chairperson, FACIAS (Fundatia pentru Apararea Cetatenilor impotriva Abuzurilor Statului), Romania

### Stefano Sannino

Secretary General, European External Action Service (EEAS), Secretariat General

### Sabin Sarmas

Chair, Chamber of Deputies, Committee on Information Technologies and Communications, Romania

### Lukas Savickas

Member, National Parliament, Committee on Economics, Lithuania

### Marietje Schaake

International Policy Director of the Cyber Policy Center, Stanford University, Freeman Spogli Institute for International Studies (PESD), former Member of the European Parliament, United States of America, Trustee of Friends of Europe

### Nicolas Schmit

European Commissioner for Jobs and Social Rights

### Jamie Shea

Senior Fellow for Peace, Security and

## List of discussants

Defense, Friends of Europe, former Deputy Assistant Secretary General for Emerging Security Challenges at the North Atlantic Treaty Organization (NATO)

### Inna Shevchenko

Leader, FEMEN International, Ukrainian author and activist, Journalist at Charlie Hebdo, Ukraine

### Michael Siebert

Managing Director, European External Action Service (EEAS), Eastern Europe and Central Asia (EURCA)

### Alexander Simidchiev

Deputy Chairperson, National Assembly, Committee on Healthcare, Bulgaria

### Sven Smit

Chair, McKinsey Global Institute (MGI) and Senior Partner, McKinsey and Company

### André Sobczak

Secretary General, Eurocities

### Despina Spanou

Head of Cabinet, European Commission, Cabinet of Vice-President Margaritis Schinas

### Tamara Srzentić

Former Minister for Public Administration, Digital Society and Media, Ministry of Public Administration, Digital Society and Media, Montenegro, European Young Leader (EYL40)

### Andrej Stancik

Member, National Parliament, Committee on European Affairs, Slovakia

### Alexandra Stefan

Head of Programme Performance and Operations, Friends of Europe

### Ciprian-Titi Stoica

Member, Chamber of Deputies, Committee on Transport and Infrastructures, Romania

### Jill Stuart

Visiting Fellow, Expert in the politics, ethics and law of outer space exploration and exploitation, London School of Economics and Political Science Department of Government, United Kingdom

### Laura Sullivan

Executive Director, We Move Europe

### Yulia Svrydenko

Deputy Prime Minister and Minister, Ministry of Economy, Ukraine

### Mario Taliani De Marchio

Head of EU Associations and Stakeholders, Enel

### Paul Tang

Chair, European Parliament, Subcommittee on Tax Matters

### Paul Taylor

Senior Fellow, Friends of Europe

### Bassel Taylouni

Entrepreneur with a personal story of resilience fleeing the war in Syria, European citizen

### Ece Temelkuran

Award-winning Turkish novelist and political commentator, author of 'How to Lose a Country', Fellow, The New Institute, Germany

### Anna Terrón Cusí

Director, FIAPP, former Special Representative and Spokesperson, Secretariat of the Union for the Mediterranean, former Spanish Secretary of State for Immigration and Emigration, Spain, Trustee of Friends of Europe

### Yordan Terziyski

Deputy Chairperson, National Assembly, Committee on Regional Policy and Local Self-Government, Bulgaria

### Gerassimos Thomas

Director-General, European Commission, Directorate General for Taxation and Customs Union

### Pilvi Torsti

State Secretary of Transport and Communications, Ministry of Transport and Communications, Finland

### Valery Tsepkalo

2020 Belarus Presidential candidate, Founder of Belarus High Tech Park, former Ambassador of Belarus to the United States

### Veronica Tsepkalo

Belarus opposition leader, Founder and Chair, Belarus Women's Foundation

### Ziga Turk

Professor, University of Ljubljana Faculty of Civil and Geodetic Engineering, Slovenia

### István Ujhelyi

Vice-Chair, European Parliament, Committee on Transport and Tourism (TRAN)

### István Ujhelyi

Vice-Chair, European Parliament, Committee on Transport and Tourism (TRAN)

### Ahmet Ulusoy

Secretary General, New European Business Confederation (UNITEE)

### Silvia Ursu

Senior Programme Manager for Finance and Capital Market Transformation, Laudes Foundation

### Mariska van Beijnum

Director Conflict Research Unit, Clingendael - the Netherlands Institute of International Relations

### Hans van Bochove

Public Policy Senior Director for Europe, The Coca-Cola Company

### Jean-François van Boxmeer

Chairman, Vodafone, United Kingdom

### Frans van Daele

Trustee, Friends of Europe, Minister of State, former Chief of Staff to the King of Belgium, former Head of Cabinet to the President of the European Council

### Kirsten van den Hul

Director, DutchCulture, Former Member of the Parliament, The Netherlands, European Young Leader (EYL40)

### Dana van den Hurk

European Citizen

### Tinne Van der Straeten

Minister for Energy, Belgian Ministry of Energy, Environment and Sustainable Development

### Wietse van der Werf

Founder and CEO, Sea Ranger Service, The Netherlands, European Young Leader (EYL40)

### Michiel van Hulten

Director, Transparency International EU Office

### Thomas Van Vynckt

Programme Manager, Friends of Europe

### Anyà Verkamp

Campaign Coordinator WeMove Europe with a personal story of resilience over-

## List of discussants

coming climate change-induced trauma,  
European citizen

### **Wouter Vermeulen**

Senior Director Sustainability, The Coca-Cola Company

### **Valery Vermeulen**

Electronic music producer, Author,  
Guest Professor, University of Antwerp

### **Aurelijus Veryga**

Vice-Chair, National Parliament, Committee on European Affairs, Lithuania

### **Elodie Viau**

Director of Telecommunications and Integrated Applications, European Space Agency (ESA), France

### **Francesca Vincentie**

Artist with a personal story of resilience overcoming the COVID-19 pandemic,  
European citizen

### **Andrea von Rauch**

Director, GIZ Representation Brussels, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Brussels Office

### **Sebastian Vos**

Partner and Chair Global Public Policy, Covington and Burling

### **Ioannis Vrailas**

Ambassador, Permanent Representation of Greece to the EU

### **Caroline Walerud**

Chairman and Founder, Volumental and AirForestry, Sweden, European Young Leader (EYL40)

### **Paul Walton**

Executive Director, Africa-Europe Foundation

### **Klaus Welle**

Secretary General, European Parliament, Secretariat General

### **Thomas Westphal**

Director-General for Economic and Financial Affairs (ECOFIN), Council of the European Union

### **André Wilkens**

Director, European Cultural Foundation (ECF), The Netherlands

### **Mechthild Wörzdörfer**

Deputy Director General, European

Commission, Directorate General for Energy (DG ENER)

### **Jon Worth**

Political Blogger and Campaigner, #CrossBorderRail project, Germany, European Young Leader (EYL40)

### **Dirk Wouters**

Counsellor, Cabinet of Queen Mathilde of Belgium, Trustee of Friends of Europe, Friends of Europe Board Member

### **Ben Wreschner**

Chief Economist and Head of Public Affairs, Vodafone, United Kingdom

### **Yuan Yang**

First Europe-China Correspondent, Financial Times, Co-founder of Rethinking Economics International

### **Anthony Zacharzewski**

Co-Founder and President, The Democratic Society

### **Elsa Gayle Zekeng**

Founder, SökerData, Co-Founder, Northwest Biotech Initiative, and Member of the Africa-Europe Foundation Youth Delegation, United Kingdom

### **Hirut Zemene**

Ambassador, Mission of the Federal Democratic Republic of Ethiopia to the EU

### **Luuk Zonneveld**

Chief Executive Officer, Belgian Investment Company for Developing Countries (BIO)

## List of observers

**Olena Abramovych**  
Foreign Correspondent, НИС, Ukraine

**Alesia Alldervishi**  
Youth representative, United Nations, Albania

**Azhar Al-Rubaie**  
Al Jazeera Center for Studies, Qatar

**Paul Ames**  
Freelance Journalist, Portugal

**Rafael Angulo**  
European Institutional Affairs, Enel

**José Manuel Argilés Marín**  
Counsellor on Food Safety & Consumer Affairs, Permanent Representation of Spain to the EU

**Judith Arnal**  
Cabinet Director, Ministry of Economic Affairs and Digital Transformation, Spain

**Isabel Arriaga e Cunha**  
Communication Advisor, European Commission Cabinet of Elisa Ferreira

**Rodica Avornic**  
EU Policy Manager, Carbon Gap

**Silvia Ayuso**  
Brussels Correspondent, El País

**Boris Azais**  
Director, Public Policy Europe & Canada, Merck Sharp & Dohme (MSD)

**Radouan Bachiri**  
Press Officer (EU), Eubriefs Brussels Office

**Martin Bailey**  
Head of Unit, Coordination of Digital Strategy and Green ICT, European Commission Directorate General for Communications Networks, Content & Technology (CNECT)

**Jan Balliauw**  
Journalist, International Affairs, VRT News

**Martin Banks**  
Senior Reporter, The Parliament Magazine

**Christian Baracat**  
Director, Government affairs EU/Brussels, AbbVie

**Eric Barbee**  
Spokesperson, Mission of the United States of America to the EU

**Hafida Benyacoub**  
Editor-Journalist, RedacoNEWS media

**Peter Berz**  
Head of Unit, European Commission Directorate General for Trade

**Clotilde Besson**  
Programme Assistant, Friends of Europe

**Nuray Beyhan**  
Director, Union of Chambers of Commerce and Commodity Exchanges of Turkey (TOBB)

**Alexandra Binard**  
Database and Events Manager, Friends of Europe

**Rosie Birchard**  
Feature Story News

**Arnaud Bodet**  
Social Media Manager, Friends of Europe

**Caroline Bollars**  
Public Health Senior Advisor, World Health Organization (WHO) Representation to the European Union

**Michele Bologna**  
Head of European Affairs, Enel

**Roberta Bonometti**  
Press Relations, Friends of Europe

**Nassim Bounya**  
Programme and Database Manager, Friends of Europe

**Anastasiia Bozhyk**  
Third Secretary, Mission of Ukraine to the EU

**Inge Brees**  
Director of Policy, Advocacy and External Affairs, European Youth Forum (YFJ)

**Laura Brems**  
Media Relations, The Coca-Cola Company

**Elvir Bucalo**  
Correspondent, BHT1 - Bosnian Television, Bosnia and Herzegovina

**Andreas Busse**  
Euronews, France

**Alessandra Cardaci**  
Programme Manager, Debating Europe

**Erika Casajoana**  
Deputy Representative, Government of Catalonia Delegation to the EU

**Julie Chauvet**  
Senior Manager Public Affairs, Novartis

**Ianina Cozari**  
Journalist and producer TV-7" Moldova and Cozaripress

**Evan Da Costa Marques**  
Programme Assistant, Friends of Europe

**Raphaël Danglade**  
Senior Project Manager, Africa-Europe Foundation (AEF)

**François De Ganck**  
Journalist, Bruxelles2

**Casimir De Kimpe**  
Cameraman, VRT News

**Mary Dejevsky**  
Columnist, The Independent

**Monika Derecque-Pois**  
Director General, European Healthcare Distribution Association (GIRP)

**Mariama Diallo**  
Africa-Europe Foundation Youth Delegate and Blue Book Trainee, European Commission Directorate General for International Partnerships (INTPA)

**Andrew Dickie**  
Programme and Partnerships Manager, Mission of the United Kingdom to the EU

**Annemiek Dols**  
Programme Assistant, Friends of Europe

**Sever Dzigurski**  
Knowledge Platform Security & Rule of Law, The Netherlands

**Rafael Eguiguren**  
M&E Strategic Advisor, Africa-Europe Foundation (AEF)

**Adel El Gammal**  
Secretary-General, European Energy Research Alliance (EERA)

**Alejandro Esteso**  
Programme Executive, Friends of Europe

**Mónica Faro**  
Press Adviser to Deputy Prime Minister, Ministry of Economic Affairs and Digital Transformation, Spain



## List of observers

**Sean Flynn**  
Press Officer, Friends of Europe

**Tana Foarfa**  
Accredited Parliamentary Assistant, European Parliament

**Rob Francis**  
Journalist

**Francisco Francisco Barros Castro**  
Member of Cabinet, Cohesion and Reforms, European Commission Cabinet of Elisa Ferreira

**Lacramioara Frasinianu**  
FACIAS (Fundatia pentru Apărarea Cetăţenilor împotriva Abuzurilor Statului), Romania

**Krystal Gaillard**  
Programme Executive, Friends of Europe

**Silvia Ganzerla**  
Policy director, Eurocities

**Laura García Martínez**  
Journalist, Europa Press News Agency

**Adrian Garcia-Esteve**  
Account Director, Instinctif Partners

**Ruediger Gatermann**  
Senior Director Healthcare Policy & External Affairs Europe, CSL Behring

**Georgios Giannopoulos**  
Head of Unit Technology Innovation in Security, European Commission Joint Research Centre: Space, Security and Migration (ISPR)

**Flora Giorgio**  
Deputy Head of Unit, Medical Devices, European Commission, Directorate General for Health and Food Safety (SANTE)

**Wojciech Gnat**  
Accredited Parliamentary Assistant, European Parliament

**Giulia Gouet**  
Programme Officer, Friends of Europe

**Jean-Pierre Halkin**  
Head of Unit, Macro-regions and European Territorial Co-operation & Transnational and Interregional Co-operation, European Commission Directorate General for Regional and Urban Policy

**Alice Hancock**  
EU Correspondent, Financial Times, United States of America

**Roland Hegner**  
Executive Assistant, McKinsey & Company, Germany

**Axel Hellman**  
Political Adviser to MEP Jessica Polfjård, European Parliament

**Marja Hennessy**  
Director, European Commission, Directorate General for Translation

**Sabine Henzler**  
Director JRC A, European Commission, Joint Research Centre

**Alex Holst**  
European Policy Manager, The Good Food Institute Europe

**Giorgia Iannotta**  
Accredited Parliamentary Assistant, European Parliament

**Nawied Jabarkhyl**  
Correspondent, China Global Television Network, China

**Szymon Jagiello**  
Journalist for editorial projects on Africa and the EU, Forbes, France

**Anna Jarosz-Friis**  
Head of Unit, Strategic Coordination and Communication, European Commission, Directorate General for Budget

**Liu Jianna**  
Correspondent, China Daily

**Anna Knoll**  
Head of Migration and Mobility, European Centre for Development Policy Management (ECDPM), The Netherlands

**Vitalii Kovalenko**  
HIS, Ukraine

**Adem Kumcu**  
President, New European Business Confederation (UNITEE)

**Leonie Kunze**  
AEF Planning & Monitoring Coordinator, Friends of Europe

**Jennifer Kwao**  
Africa-Europe Foundation Youth delegate and Editorial Assistant, Green European Journal

**Alexandra Latham**  
Programme Manager, Health, Friends of Europe

**Neal Leemput**  
Speechwriter and Advisor of Deputy Prime Minister De Sutter, Ministry of the Civil Service, Public Enterprises, Telecommunications and Postal Services

**Lucien Leyh**  
Multimedia and Communications Executive, Friends of Europe

**Stephanie Liechtenstein**  
Diplomatic Correspondent, Freelance Journalist, Austria

**Lena Loch**  
Programme Officer, Friends of Europe

**Dimitri Lorenzani**  
Economic Analyst, Economies of the Member States (Italy), European Commission, Directorate General for Economic and Financial Affairs

**Dorothee Louis**  
Multimedia Executive, Friends of Europe

**Andrea Mairate**  
Economic Adviser, European Commission Directorate General for Economic and Financial Affairs

**Juraj Majcin**  
Peace, Security and Defence Manager, Friends of Europe

**Alexandra Mardale**  
Diplomat, Permanent Representation of Romania to the EU

**Dana Marekova**  
Coordinator of Climate Coalition, Climate Coalition, Slovakia

**Alastor Martin-Roni**  
Editor and Journalist, Middle East Diplomatic (MED)

**Olivier Matthys**  
Photographer, The Associated Press

**Virginia Mayo**  
Photographer, The Associated Press

**Meabh Mc Mahon**  
EU reporter, Euronews

**Héctor Millano**  
Economics Journalist, Europa Press News Agency

**Philippe Molitor**  
Director, Gleamlight

## List of observers

### Carlos Morais Pires

Member of Cabinet, European Commission, Cabinet of EU Commissioner for Innovation and Youth, Culture Mariya Gabriel

### Luis Oscar Moreno Garcia Cano

Economic Counsellor, Permanent Representation of Spain to the EU

### Josephine Mosset

Programme Manager for Health and Digital, Africa-Europe Foundation, Friends of Europe

### Sarah Moundir

Africa-Europe Foundation Youth Delegate and Public Affairs Junior Manager, Novartis

### Javier Muñoz Moldes

Adviser on Economic and EU Affairs to Deputy Prime Minister Nadia Calviño, Ministry of Economic Affairs and Digital Transformation, Spain

### Adriana Muscolo

Director Public Policy, Mastercard

### Nicolas Van Gossum

Europe Africa Manager, 35°Nord

### Michael Niejahr

Director, Legal, Institutional and Procedural Matters, European Commission, Directorate General for Agriculture and Rural Development

### Henriette van Eijl Norstedt

Head of Unit, Economic and Social Transitions (Prosperity & People), European Commission, Directorate General for Research and Innovation (DG RTD)

### Julian Oliver

Senior Adviser, EURACTIV, former Secretary General

### Eleni Paliouras

Senior EU Relations Coordinator, European Space Agency (ESA), Liaison Office with the European Union

### Alia Papageorgiou

President, Press Club Brussels Europe

### Andi Pepa

Programme Officer, Friends of Europe

### Chelsea Phipps

EU Relations Consultant, Bill & Melinda

Gates Foundation London Office, United Kingdom

### Chahaiya Pilkington

Manager for Outreach & Advocacy, Africa-Europe Foundation, Friends of Europe

### Paula Pinho

Director, Just Transition, Consumers, Energy Efficiency and Innovation, European Commission, Directorate General for Energy (DG ENER)

### Katarzyna Plomińska

Accredited Parliamentary Assistant, European Parliament

### Cannelle Raberahina

Consultant, 35°Nord

### Aroosha Rana

Cultural Affairs Officer, Mission of the United States of America to the EU

### Spencer Rasson

Cameraman, Euronews, France

### Martina Rattinger

Director, EU Representation Office of Carinthia in Brussels

### Quinlan Rijks

Programme Assistant, Asia, Digital & Space, Friends of Europe

### Sergio Rivas

Business & Economics editor, Europa Press News Agency

### Santiago Rodríguez Uriel

Counsellor, Regional Affairs, Permanent Representation of Spain to the EU

### My-Van Schwab

Managing Director, Iulia Invest

### Hans Schwab

Managing Director, Iulia Invest

### William Sciberras

Senior Executive Support Manager, Friends of Europe

### Vladimir Somen

Counsellor, Youth and Sport, Permanent Representation of Croatia to the EU

### Iryna Somer

Correspondent, Interfax, Ukraine

### Harald Spitzer

Head of Unit, European Commission,

Directorate General Human Resources and Security

### Mayada Srouji

Advisor on Inclusive Communication, Ministry of the Civil Service, Public Enterprises, Telecommunications and Post

### Mina Stareva

Deputy Head of Unit, Fair Societies, European Commission, Directorate General for Research and Innovation (DG RTD)

### Julia Stewart-David

Acting Director B, Disaster Preparedness and Prevention (DG ECHO), European Commission, Directorate General for Humanitarian Aid and Civil Protection (ECHO)

### Alexandra Tamas

Director Public Affairs, European Federation of Pharmaceutical Industries and Associations (EFPIA)

### Nagayo Taniguchi

Journalist, Security & Defence Affairs, SEKAI & News Socra

### Elia Tello

Minister Counsellor for Public Affairs, Mission of the United States of America to the EU

### Serhii Tereshko

Deputy Head of Mission, Mission of Ukraine to the EU

### David Thomas

EU Correspondent, MNI Market News International

### Frederic Thonar (Tonu)

Cartoonist, Cartoonbase

### Vu Thu Thuy

Political Counsellor, Mission of Vietnam to the EU

### Enrico Tibuzzi

Managing Editor, Agenzia Nazionale Stampa Associata (ANSA)

### Thanh Trung Ton

Third Secretary, Mission of Vietnam to the EU

### Ringaile Trakymaite

Senior Programme Expert, Friends of Europe



## List of observers

**Fanny Trang**

Public Engagement Specialist, Mission of the United States of America to the EU

**Giovanni Trapani**

Accredited Parliamentary Assistant, European Parliament

**Marina Trencheva**

Adviser to MEP Radan Kanev, European Parliament, Committee on Employment and Social Affairs (EMPL)

**Rosina Tsoneva**

Policy Assistant, European Commission, Cabinet of EU Commissioner for Innovation and Youth, Culture Mariya Gabriel

**Alina Tudor**

Associations & Stakeholders, Enel

**Alberto Jouwert Turkstra**

Project Manager, Diplomatic World

**Michael Van de Velde**

Cameraman, VRT News

**Fanny van der Loo**

Public Affairs Director EMEA, LATAM & Canada, Edwards Lifesciences, European Headquarters

**Geert Vanden Wijngaert**

Photographer, Associated Press, United States of America

**Jasper Verschelde**

Editor, VRT News

**Leticia Vicario**

Communications Manager, Friends of Europe

**Inge Vrancken**

Journalist Foreign News, VRT News

**Anna Watt**

Programme Officer on Finance and Capital Market Transformation, Laudes Foundation

**Emily Wiggins**

EU Director, The ONE Campaign

**Matthew Willis**

Partner, FourTold, United Kingdom,

# Notes

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**Thomas Van Vynckt**  
**Programme Manager State of Europe**  
thomas.vanvynckt@friendsofeurope.org  
@ThomasVanVynckt

[www.friendsofeurope.org](http://www.friendsofeurope.org)